

For Information

DATE: April 14, 2011

REPORT TITLE: **PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE**

FROM: Dan Labrecque, Commissioner of Public Works

OBJECTIVE

To provide an update on the status of the Peel Goods Movement Task Force.

REPORT HIGHLIGHTS

- The Peel Goods Movement Task Force, established at the direction of Regional Council, brings together key stakeholders from private and public sector companies and agencies that have an interest in the efficient movement of goods.
- The Task Force has met regularly since its inaugural meeting in December 2009. Its work to-date has laid the groundwork for the implementation of actions to improve how goods are moved within and through Peel.
- A workshop will be held in June 2011 to identify and prioritize actions to improve how goods are moved, to identify the funding and partnerships required to implement the actions, and to develop a Goods Movement Strategic Plan for Peel.
- A Progress Report which outlines the formation, activities and proposed next steps for the Task Force has been prepared (see Appendix I).

DISCUSSION**1. Background**

In April 2009, in recognition of the importance of goods movement to Peel and of the need for the private and public sector interests involved in goods movement to work together to address existing and future challenges and opportunities, Peel Regional Council directed that a Task Force be established. The objective set for the Task Force was to facilitate better planning and implementation of goods movement infrastructure and services, in partnership with the private sector and other levels of government.

The Peel Goods Movement Task Force is comprised of key representatives from private and public sector companies and agencies involved in the movement of goods. The Region and the area municipalities are represented on the Task Force by the Regional Chair and Regional Councillors.

April 14, 2011

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

The mandate of the Task Force is to:

- Develop a common vision for goods movement in the Peel area;
- Provide a forum to bring together key public and private sector stakeholders to guide future improvements to the goods movement system, to facilitate the exchange of information and to develop common messages on issues affecting goods movement;
- Monitor, review and provide input and feedback to regional, provincial and federal initiatives related to goods movement; and
- Develop an action plan, and the required partnerships, for the implementation of short, medium and long-term improvements to the goods movement network in Peel.

A Technical Working Group was formed to support the Task Force. The Technical Working Group is comprised of Transportation Planning and Strategic Innovation and Policy staff from the Region and Transportation Planning and Economic Development staff from the City of Mississauga, the City of Brampton and the Town of Caledon.

(See Appendix I for a Progress Report which outlines the formation, activities and proposed next steps for the Task Force.)

2. Task Force Activities

The Task Force has met five times since its inception (most recently on April 8, 2011) and hosted a goods movement conference. Discussions at the inaugural meeting in December 2009 set the direction for the Task Force; that the role of the Task Force should be that of a "change agent", with a focus on the here and now – taking concrete short term measures to improve how goods are moved – while also identifying the policies and actions needed to bring about long-term, system-wide changes.

Subsequent meetings of the Task Force have consisted of:

- Discussions to clarify the role of the Task Force;
- Presentations by private and public sector members on their company/agency's role in the movement of goods, steps they have taken to improve how they move goods, and concerns they have about the goods movement system;
- Discussions on goods movement issues of concern to member companies/agencies;
- Discussions on potential actions to be undertaken by the Task Force;
- Reports by the Technical Working Group on work carried out on behalf of the Task Force; and
- Tours of member company/agency facilities.

On November 3, 2010, the Task Force hosted 300 transportation experts and government and industry leaders at a goods movement conference titled "Delivering the Goods: Meeting Freight Challenges through Partnerships and Innovation". The conference, a joint effort of the Region of Peel and Walmart Canada, addressed the challenges of moving goods in the Greater Golden Horseshoe, opportunities for improvements to the goods movement system, and the benefits of collaboration between the private and public sectors when planning for and implementing improvements.

Key messages raised by speakers and panelists at the conference or by Task Force members at meetings include:

- Congestion and the unpredictability of traffic delays are major issues that hinder economic competitiveness;
- Delays at the Canada-United States border need to be reduced;

April 14, 2011

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

- Optimizing the use of existing transportation infrastructure and making targeted investments in new infrastructure are critical;
- Innovative solutions will need to be developed;
- The Task Force should advocate for improvements to the goods movement system;
- There is a need to raise the profile, amongst all levels of government and the public, of goods movement and transportation issues; and
- Industry and government need to work together to address goods movement issues.

These messages as well as other input received from Task Force members at meetings and through a survey have been key to the Technical Working Group's development of a draft Action Plan for the Task Force.

Regional staff are currently undertaking several goods movement initiatives. These initiatives are being conducted as part of the workplan of the Region's Transportation Planning Section. Task Force and Technical Working Group members will be involved as the initiatives progress. The initiatives being advanced are as follows:

- Undertake a Freight Transportation Demand Management Study;
- Research and implement a backhaul freight online matching program;
- Research truck-only lanes on Regional roads and conduct a pilot project;
- Identify short term data needs and develop a Memorandum of Understanding with the Ontario Ministry of Transportation regarding the sharing and the joint collection of data;
- Undertake a Strategic Goods Movement Network Study; and
- Identify and implement road and intersection improvements to facilitate the flow of trucks on Regional roads.

The achievements of the Task Force and the activities of the Technical Working Group and Regional staff have laid a solid foundation for future partnerships and actions. The achievements and activities also support Goal 4 of the Region's Strategic Plan 2011 to 2014 (Support and influence sustainable transportation systems), all of the Strategic Actions within this goal, and Terms of Council Priority 15 (Improve the efficiency of goods movement in Peel in collaboration with the Peel Goods Movement Task Force).

3. Next Steps

With the groundwork in place, and work on identifying actions to improve how goods are moved within and through Peel well underway, the Task Force is set to step up to the next level: the development of a Goods Movement Strategy for Peel and the implementation of actions. This will entail:

- Identification of additional potential actions (building on the previously identified actions);
- Selection of the initial set of actions to be implemented;
- Prioritization of the selected actions;
- Identification of the funding and resources needed to implement the selected actions;
- Implementation of short-term (Quick Win) actions;
- Launching of the planning studies needed to get medium and long-term actions underway; and the
- Formation of partnerships to undertake actions/studies.

These tasks, and the development of a Goods Movement Strategy for Peel, will be addressed at a workshop for Task Force members to be held in June 2011. The Strategy will be completed by September 2011. Staff will provide an update to Regional Council on the Strategy and other activities of the Task Force at that time.

April 14, 2011

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

(The Goods Movement Strategy for Peel will be a "living" document, subject to ongoing revisions as projects are implemented and as circumstances warrant.)

CONCLUSION

Goods movement and manufacturing are key to Peel's economic vitality and Peel is a significant freight hub for the GTHA, Southern Ontario and the whole of Canada. The Peel Goods Movement Task Force was formed to address existing and future goods movement challenges and opportunities. The actions of the Task Force to-date, and projects initiated by Regional staff, have set the stage for the implementation of actions to improve how goods are moved within and through Peel. Through continued collaboration, members of the Task Force can, and will, bring about positive changes to the efficiency, effectiveness and safety of Peel's goods movement transportation system.



Dan Labrecque
Commissioner of Public Works

ML

Approved for Submission:



D. Szwarc, Chief Administrative Officer



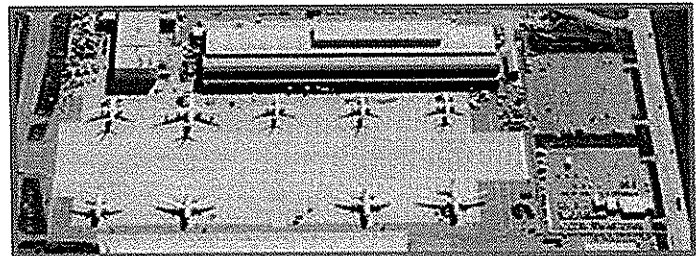
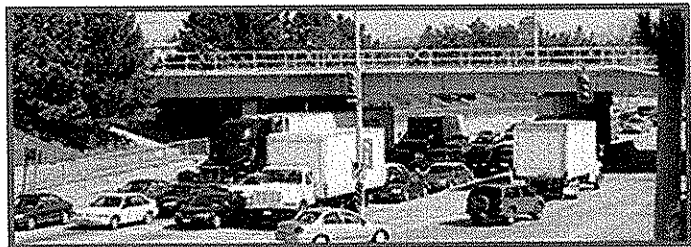
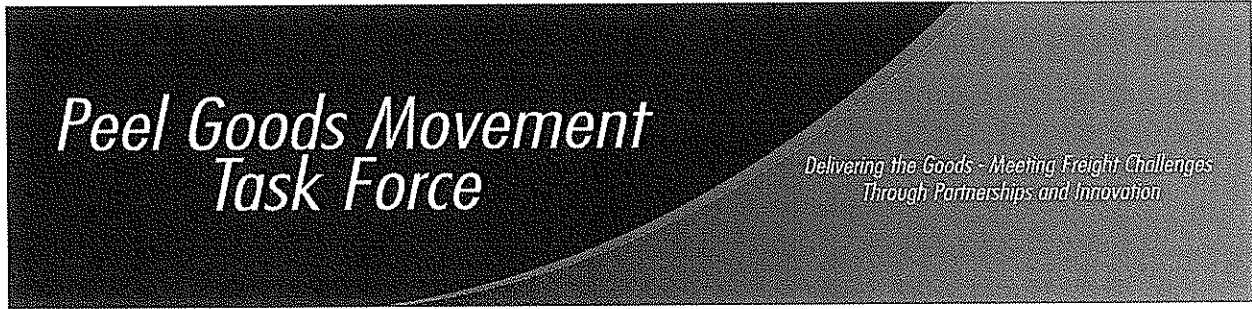
For further information regarding this report, please contact Gary Kocialek at extension 4100 or via email at gary.kocialek@peelregion.ca

Authored By: Brian Lakeman

c. Legislative Services

PW-A2-5

April 14, 2011
APPENDIX I
PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE



Progress Report

March 23, 2011

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

Table of Contents

1. INTRODUCTION 1

2. GOODS MOVEMENT IN PEEL REGION 1

3. ESTABLISHMENT OF THE PEEL GOODS MOVEMENT TASK FORCE 2

4. MEETINGS OF THE TASK FORCE 2

5. GOODS MOVEMENT CONFERENCE 4

6. TECHNICAL WORKING GROUP ACTIVITIES 5

7. ACHIEVEMENTS OF THE TASK FORCE 5

8. NEXT STEPS 6

APPENDIX I – PEEL GOODS MOVEMENT TASK FORCE MEMBERSHIP 7

APPENDIX II – TERMS OF REFERENCE: PEEL GOODS MOVEMENT TASK FORCE 8

APPENDIX III - DRAFT ACTION PLAN (POTENTIAL ACTIONS IDENTIFIED BY THE TASK FORCE AND TECHNICAL WORKING GROUP) 9

APPENDIX IV - GOODS MOVEMENT INITIATIVES CURRENTLY BEING ADVANCED BY THE REGION OF PEEL 11

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

1. Introduction

The efficient movement of goods is critically important for the economies of Peel Region, the Greater Golden Horseshoe and beyond. The Peel Goods Movement Task Force was formed to address the challenges faced when moving goods within and through Peel Region and the opportunities for improvements to the goods movement transportation system.

This report presents an overview of the formation of the Task Force and a summary of its activities through March 2011. The efforts of the Task Force have provided it with a solid foundation on which it can move forward and, through partnerships, improve how goods are moved by road, rail and air in Peel Region.

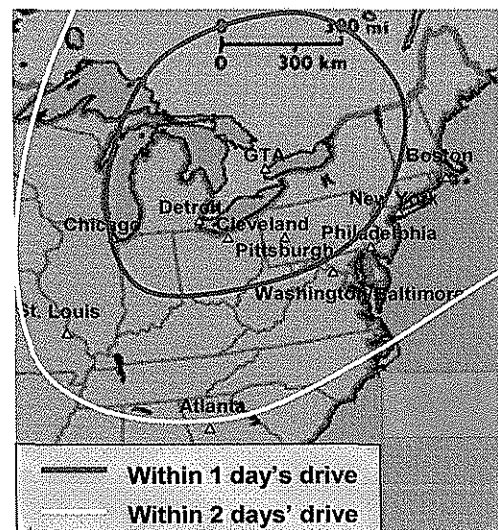
2. Goods Movement in Peel Region

Peel Region is situated at the junction of some of North America’s most important east-west and north-south trade routes. In the past 15 years Peel’s location on major trade corridors, the availability of appropriately zoned and attractively priced land, access to a skilled workforce, and proximity to major markets in the Greater Toronto and Hamilton Area (GTHA) and beyond have led to strong growth in the number of manufacturing, warehousing and goods movement-related businesses locating in the region.

Goods movement and manufacturing are key to Peel’s economic vitality and Peel is a significant freight hub for the GTHA, Southern Ontario and the whole of Canada. Some indicators of the importance of goods movement to Peel, and of Peel’s role in the broader goods movement sector, are that:

- Freight transportation and warehousing account for almost 11% of Peel’s employment (roughly twice the share of other regions in the GTHA) ¹. If manufacturing is added to the picture, the combined sectors account for nearly 27% of Peel’s employment;
- There are over 2000 trucking companies in Peel;
- Pearson International Airport handles more air cargo than the Vancouver and Montreal airports combined;
- The CN Brampton and CP Vaughan intermodal terminals are two of the largest in Canada;
- Peel accounts for 15% of Ontario’s exports; and
- Approximately \$1.5 billion worth of goods move through Peel every day on the east-west highways.

Peel is well served by its multi-modal transportation network. Important elements of the goods movement network include: the densest network of 400-series highways in the GTHA, Canada’s largest international airport (Pearson), and mainline tracks and facilities for Canada’s two major railroads, including the CN Brampton Intermodal Terminal and, adjacent to Peel, the CP Vaughan Intermodal Terminal. Many major North American and world markets are within a few days travel time – by road, rail or air – from Peel.



¹ Source: Strategic Projections Inc., 2010.

April 14, 2011

PW-A2-8

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

The movement of both goods and people within and through Peel is, however, being increasingly impacted by rising levels of congestion. According to a study commissioned by Metrolinx, in 2006 the total cost of congestion in the GTHA was \$6 billion (including \$3.3 billion in costs to commuters and \$2.7 billion in costs to the economy)².

3. Establishment of the Peel Goods Movement Task Force

In April 2009, in recognition of the importance of goods movement to Peel and of the need for the private and public sector interests involved in goods movement to work together to address existing and future challenges and opportunities, Peel Regional Council directed that a Task Force be established. The objective set for the Task Force was to "facilitate better planning and implementation of goods movement infrastructure and services, in partnership with the private sector and other levels of government". The Peel Goods Movement Task Force was formed with the understanding that, in order to be successful, it would have to be a partnership, with members acting through consultation, communication and collaboration to achieve common goals.

Regional staff, working with staff from the Cities of Brampton and Mississauga and the Town of Caledon (together comprising the Task Force's Technical Working Group), spent several months preparing the ground work for the first meeting of the Task Force. This included the selection and invitation of private and public sector stakeholders to sit on the Task Force and the development of the Terms of Reference for the Task Force. (See Appendix I for a list of the current members of the Task Force and Appendix II for the current Terms of Reference). Key to the Terms of Reference was the development of the mandate for the Task Force:

- To develop a common vision for goods movement in the Peel area;
- To provide a forum to bring together key public and private sector stakeholders to guide future improvements to the goods movement system, to facilitate the exchange of information and to develop common messages on issues affecting goods movement;
- To monitor, review and provide input and feedback to regional, provincial and federal initiatives related to goods movement; and
- To develop an action plan, and the required partnerships, for the implementation of short, medium and long-term improvements to the goods movement network in Peel.

4. Meetings of the Task Force

Four meetings of the Task Force have been held to-date:

December 14, 2009

The inaugural meeting of the Task Force, held at the Holiday Inn on Queen Street in Brampton, was designed as a workshop and forum for discussions on the role of the Task Force, priority areas and next steps. Facilitated discussions focused on the importance of the goods movement industry to Peel, how to position the Task Force to facilitate collaboration between industry and all levels of government, and how to determine what actions need to be undertaken. Participants agreed that the Task Force's initial efforts should focus on:

- Advocating for improvements to the goods movement system;
- Determining what data is needed to support the implementation of improvements to the goods movement system and planning studies and providing the required data;

² The study also estimated that the economic, social and environmental costs of congestion will more than double over the next 25 years if increasing congestion is not addressed.

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

- Facilitating communication and strengthening connections between the private and public sectors on goods movement issues;
- Leveraging existing transportation and land use planning tools and practices to better integrate goods movement into decision-making processes;
- Communicating a positive message about goods movement and its importance to Peel's economy (raising public and elected officials' awareness about goods movement and promoting its image); and
- Increasing the profile amongst all levels of government of goods movement and transportation issues.



Participants at the inaugural meeting decided that the role of the Task Force should be that of a "change agent", with a focus on the here and now – taking concrete short term measures – while also identifying the policies and actions needed to bring about long-term, system-wide changes. There was further agreement on the need to pool knowledge and to work together constructively in an active partnership of members who share a stake in the outcomes of the Task Force.

April 12, 2010

The second meeting of the Task Force, hosted by the Region of Peel, included presentations from the Ontario Ministry of Transportation (on the Ontario-Quebec Continental Gateway Study), Metrolinx (on their GTHA Urban Freight Study), and the Southern Ontario Gateway Council (providing an update on their activities). Discussions at this meeting centered on the role of the Task Force, the Task Force's Terms of Reference, the need for a Communications Plan, and initial efforts to identify short-term actions. The meeting concluded with a tour of the Canadian Pacific Intermodal Terminal in Vaughan.

July 5, 2010

The third meeting of the Task Force was hosted by Walmart Canada. At this meeting, four of the private sector Task Force members (Walmart Canada, Canadian Pacific Railway, the Ontario Trucking Association, and the Brampton Board of Trade) provided presentations on their company's/organization's goods movement activities and concerns. Discussions at this meeting addressed revisions made to the Task Force's Terms of Reference, planning for a goods movement conference, an action planning survey, and data collection.

October 12, 2010

The fourth meeting of the Task Force, hosted by the Greater Toronto Airports Authority, included presentations from the GTAA and the Mississauga Board of Trade on their agency's goods movement activities and concerns. Metrolinx also provided an update on their GTHA Urban Freight Study. Participants at this meeting discussed the preliminary results from the

April 14, 2011

PW-A2-10

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

action planning survey and were provided with an update on preparations for the goods movement conference. The meeting concluded with a tour of the Air Canada cargo facility at Pearson Airport.

The meetings have served to define the role of the Task Force, enable better understanding of private and public sector issues and concerns, and foster partnerships. In addition, inputs received from Task Force members at the meetings have been key to the Technical Working Group's development of a Draft Action Plan.

The Technical Working Group provided updates on work carried out on behalf of the Task Force at the April, July and October 2010 meetings.

5. Goods Movement Conference

The Task Force hosted transportation experts and government and industry leaders at a goods movement conference titled "Delivering the Goods: Meeting Freight Challenges through Partnerships and Innovation" on November 3, 2010. The conference, jointly planned by the Region of Peel and Walmart Canada, brought together 300 private and public sector representatives at Walmart Canada's Headquarters in Mississauga. The conference addressed the challenges of moving goods in the Greater Golden Horseshoe, opportunities for improvements to the goods movement system, and the benefits of collaboration between the private and public sectors when planning for and implementing improvements.

Ontario Minister of Transportation Kathleen Wynne opened the event by highlighting the need to address both partnerships and innovation if we are to move people and goods in better ways and build a modern transportation system that will benefit Peel, Ontario and Canada. Charles Sousa, at that time Parliamentary Assistant to the Minister of Economic Development and Trade (and now Minister of Labour), Peel Regional Chair Emil Kolb and Metrolinx Vice President Leslie Woo provided additional government perspectives on freight issues.

Gerald Rawling, a freight consultant and former member of Chicago's Intermodal Advisory Task Force, led a session on Success through Partnerships, describing how the public and private sectors worked together to improve goods movement in the Chicago area. Mario Iacobacci, Director of Economics at AECOM, provided a presentation on the productivity performance of Canada's transportation sector.

The conference concluded with two panel discussions on challenges and opportunities for the movement of goods in Peel and the Greater Golden Horseshoe. An Industry Panel was comprised of representatives from the Canadian Courier and Logistics Association, the Canadian International Freight Forwarders Association, Chrysler Canada, the Ontario Trucking Association and the Railway Association of Canada. A Government Panel involved senior



(L to R)
Allan Thompson, Councillor, Town of Caledon
Emil Kolb, Peel Regional Chair and Chair of the Peel Goods Movement Task Force
Lesley Smith, Vice President – Logistics, Walmart Canada
Hazel McCallion, Mayor, City of Mississauga

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

PW-A2-11

staff members from Transport Canada, the Ontario Ministry of Transportation, Metrolinx, Peel Region and the City of Mississauga.

Key points raised by the speakers and panellists included:

- Congestion and the unpredictability of traffic delays are major issues that hinder economic competitiveness;
- Delays at the Canada-United States border need to be reduced;
- Optimizing the use of existing transportation infrastructure and making targeted investments in new infrastructure are critical;
- Innovative solutions will need to be developed; and
- Industry and government need to work together to address goods movement issues.

6. Technical Working Group Activities

The Technical Working Group has undertaken a number of activities to support the Task Force and to advance the Task Force's agenda. These include:

- The groundwork leading to the formation of the Task Force;
- Development of the Terms of Reference for the Task Force;
- Preparation for, and follow-up after, Task Force meetings;
- Communication items for the media and elected officials;
- Creation of a website for the Task Force (www.peelregion.ca/movinggoods);
- Planning for and holding, in partnership with Walmart Canada, a Goods Movement Conference;
- A review of other goods movement Task Forces in North America (providing valuable information on the composition, role, and successes and problems experienced by Task Forces in other jurisdictions);
- Improved inter-agency (municipal-municipal and municipal-provincial) communications on goods movement issues;
- The coordinated review of goods movement-related policy documents (in progress);
- The holding of an inter-agency workshop on goods movement data; and
- Development of a Draft Action Plan.

7. Achievements of the Task Force

In the 14 months since its inaugural meeting, the efforts of the Task Force have focused on getting the Task Force up and running, becoming a more cohesive team, identifying challenges and opportunities for how goods are moved within and through Peel, and identifying actions to improve how goods are moved. Specific achievements of the Task Force to-date include:

- Agreement on the role and mandate of the Task Force;
- Helping to bridge the gap between the sectors by bringing together of key representatives from private and public sector agencies/companies involved in goods movement;
- Recognition by Task Force members of common concerns about the goods movement system and the need for industry and government to work together to address the concerns;
- Greater understanding by Task Force members of the roles played by private sector companies and associations and of the various levels of government (breaking down silos);

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

- Greater understanding of the mode-specific concerns of Task Force members (trucking, rail, air);
- Increased cooperation and collaboration on planning for goods movement amongst public sector agencies;
- Raising the level of awareness of elected officials about goods movement issues;
- Informing and educating planning practitioners about the importance of goods movement and the need to take goods movement into consideration in their land use and transportation planning and construction activities;
- A public-private partnership that led to a successful goods movement conference; and
- Agreement on initial efforts the Task Force should focus on and input on the identification of actions to address common concerns about the goods movement system, both of which have been key to the ongoing development of an Action Plan.

The achievements have laid a solid foundation for future actions to improve how goods are moved within and through Peel.

8. Next Steps

With the groundwork in place, and work on identifying actions to improve how goods are moved within and through Peel are well underway, the Task Force is set to step up to the next level: the development of a Goods Movement Strategy for Peel and the implementation of actions. This will entail:

- Selection of the initial set of actions;
- Prioritization of the selected actions;
- Implementation of short-term (Quick Win) actions;
- Launching of the planning studies needed to get medium and long-term actions underway; and the
- Formation of partnerships to undertake actions/studies.

(See Appendix III for a preliminary list of actions identified by members of the Task Force and the Technical Working Group. See Appendix IV for a list of goods movement initiatives currently being advanced by Regional staff which will facilitate and complement future actions undertaken by the Task Force.)

The Task Force is also set to step up its activities in support of the other parts of its mandate: providing a forum to discuss, and act on, issues affecting goods movement and monitoring and providing input to regional, provincial and federal goods movement-related initiatives.

Through continued collaboration, members of the Peel Goods Movement Task Force can, and will, bring about positive changes to the efficiency, effectiveness and safety of Peel's goods movement transportation system.

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

Appendix I – Peel Goods Movement Task Force Membership

As of March 2011

Task Force Members

Brampton Board of Trade
Caledon Chamber of Commerce
Canadian Courier & Logistics Association
Canadian Manufacturers and Exporters
Canadian National Railway
Canadian Pacific Railway
Canadian Tire Corporation
Cavalier Transportation Services Inc.
Government of Ontario
Greater Toronto Airports Authority
Maritime-Ontario Freight Lines Ltd.
Metrolinx
Mississauga Board of Trade
Ontario Chamber of Commerce
Ontario Ministry of Economic Development and Trade
Ontario Ministry of Transportation
Ontario Trucking Association
Purolator Inc.
Region of Peel
Supply Chain and Logistics Association of Canada
Transport Canada
Wal-Mart Stores Inc.

Technical Working Group Members

Region of Peel Transportation Planning Division
Region of Peel Office of Strategic Innovation and Policy
City of Brampton Planning, Design and Development Department
City of Brampton Economic Development and Communications Department
City of Mississauga Transportation and Infrastructure Planning Department
City of Mississauga Economic Development Office
Town of Caledon Planning and Development Department
Town of Caledon Economic Development Department

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

Appendix II – Terms of Reference: Peel Goods Movement Task Force

Mandate:

The mandate of the Peel Goods Movement Task Force is as follows:

- To develop a common vision for goods movement in the Peel area;
- To provide a forum to bring together key public and private sector stakeholders to guide future improvements to the goods movement system, to facilitate the exchange of information and to develop common messages on issues affecting goods movement;
- To monitor, review and provide input and feedback to regional, provincial and federal initiatives related to goods movement; and
- To develop an action plan, and the required partnerships, for the implementation of short, medium and long-term improvements to the goods movement network in Peel.

Membership:

The Peel Goods Movement Task Force functions as a partnership, with members acting through consultation, communication and consensus-building. Membership of the Task Force includes representatives from private and public sector organizations involved in goods movement in Peel.

The Peel Regional Chair is an ex-officio member of the Task Force. Three Peel Regional Councillors (one each from the City of Mississauga, the City of Brampton and the Town of Caledon) have been appointed to the Task Force.

In accordance with the Region of Peel Procedural By-law, members of the Task Force may designate an alternate to attend on their behalf. Alternate members are afforded all Task Force privileges.

Chair and Vice-Chair:

Peel Regional Chair Emil Kolb serves as the Chair of the Peel Goods Movement Task Force. Peel Regional Councillor (Town of Caledon) Allan Thompson serves as the alternate to Chair Kolb.

Quorum:

To be determined by the Task Force.

Meeting Frequency:

The Peel Goods Movement Task Force meets quarterly or as required at the call of the Task Force Chair.

Staff Resources:

A Technical Working Group, consisting of senior staff from the Region of Peel and the area municipalities, has been formed to support the Peel Goods Movement Task Force. The Technical Working Group may be augmented by representatives from other Task Force member organizations as necessary.

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

Appendix III – Draft Action Plan (Potential Actions Identified by the Task Force and Technical Working Group)

<u>Action Category</u>	<u>Timeframe</u>	<u>Expected Deliverable</u>
<u>Infrastructure Improvements</u>		
1 Identify and implement access improvements at Pearson Airport for intermodal freight	Medium	List of intermodal/access improvements & Implementation
2 Identify and implement road/intersection improvements to allow better truck traffic flow	Short	List of improvements / Implementation
3 Identify how to better make the economic case for goods movement improvements	Short	Report / Implementation of results
<u>Communication</u>		
4 Raise awareness about goods movement	Ongoing	Outreach materials / efforts
5 Produce presentations on the Task Force and goods movement in Peel	Short	Presentations for use by Task Force members
6 Update the Task Force's website	Short	Updated website
7 Prepare a Guide to Goods Movement in Peel	Short	Guide to Goods Movement in Peel
<u>Advocacy</u>		
8 Advocate on federal and provincial matters	Short	Advocacy letters / outreach
9 Advocate for changes to employment density targets in <i>Places to Grow</i>	Medium	Advocacy letters / outreach
10 Advocate for the harmonization of goods movement legislation/policies	Medium	Advocacy letters / outreach
11 Advocate re the need for long-range transportation planning	Medium	Advocacy letters / outreach

Timeframe: Short = within 1 year
Medium = up to 2 years
Long = 3+ years

P20-12-15

April 14, 2011

APPENDIX I

PEEL GOODS MOVEMENT TASK FORCE STATUS UPDATE

Systems Optimization

12	Create a Peel Truck Map	Short	Map / Outreach program
13	Undertake a Freight Transportation Demand Management Study*	Medium	Completed study / Identification of TDM measures
14	Implement a backhaul freight online matching program*	Short	Implementation of a program / Fill empty trailers
15	Facilitate ongoing discussions on rail intermodal and other improvements	Short	Ongoing discussions / Identification of grade level crossings
16	Identify/implement ways to improve travel time predictability	Medium	List of actions / Implementation of select actions
17	Identify and implement intermodal opportunities	Medium	List of opportunities / Implementation of improvements
18	Research truck-only lanes and implement a pilot project*	Medium	Report / Implementation of a lane as a test case
19	Implement a Regional Intelligent Transportation Systems Network	Long	Regional ITS network (tied into municipal and prov. Networks)

Industry and Government

20	Strengthen connections between industry and government	Short	Increased number of partnerships / collaborative efforts
----	--	-------	--

Planning and Forecasting

21	Identify short-term data needs with MTO*	Short	Report on data needs / Memorandums of Understanding
22	Undertake a Strategic Goods Movement Network Study*	Medium	Completed study / Identification of priority routes
23	Initiate planning re land for logistics parks	Short	Identify suitable land(s) for logistics parks
24	Develop freight-friendly land use guidelines	Medium	Completed guidelines and policies
25	Identify funding sources for infrastructure and other improvements	Medium	List of funding sources / Solicit funding
26	Conduct research on goods movement hubs	Medium	Report / Initial work on developing a hub

* Preliminary/exploratory work on these actions is already underway

200-12-16

Appendix IV – Goods Movement Initiatives Currently Being Advanced by the Region of Peel

<u>Action Category</u>	<u>Timeframe</u>	<u>Expected Deliverable</u>
<u>Systems Optimization</u>		
Undertake a Freight Transportation Demand Management Study	Medium	Completed study / Identification of TDM measures
Implement a backhaul freight online matching program	Short	Implementation of a program / Fill empty trailers
Research truck-only lanes and implement a pilot project	Medium	Report / Implementation of a lane as a test case
<u>Planning and Forecasting</u>		
Identify short-term data needs with MTO	Short	Report on data needs / Memorandums of Understanding
Undertake a Strategic Goods Movement Network Study	Medium	Completed study / Identification of priority routes
<u>Infrastructure Improvements</u>		
Identify and implement road/intersection improvements to allow better truck traffic flow	Short	List of improvements / Implementation

20-AR-17