

Long Term Care



LONG-TERM CARE 2006 SERVICE REVIEW PRESENTATION

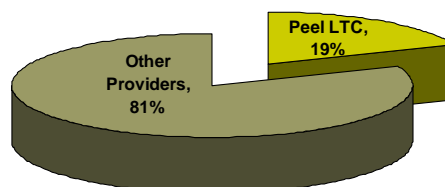
“Peel Long Term Care will continue its tradition of caring for our clients to ensure their dignity, independence, well-being and ongoing community connections”

Long Term Care Who we are

- Peel Health’s Long Term Care Division oversees five Long Term Care Centres:
 - Davis Centre in Caledon
 - Malton Village in Mississauga
 - Peel Manor in Brampton
 - Sheridan Villa in Mississauga
 - Tall Pines in Brampton



LTC Bed Providers in Peel



Long Term Care What we do

- ❑ Residential Services – 703 residents
- ❑ Adult Day Program - 160 participants
- ❑ Respite Care - 300 days of service per year
- ❑ Meals on Wheels – 35,700 meals per year



Long Term Care Why we do it

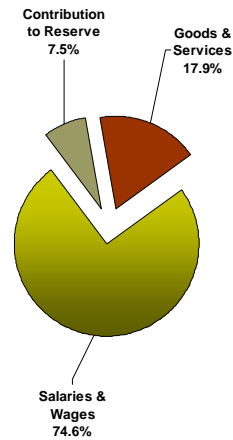
- ❑ Homes for the Aged Act section 3.(1): every municipality shall establish and maintain a home for the aged
- ❑ Council review of service provision conducted in 1996 which concluded Peel should continue to deliver Long-Term Care services
- ❑ Council approved the construction of two new centres



Current Budget

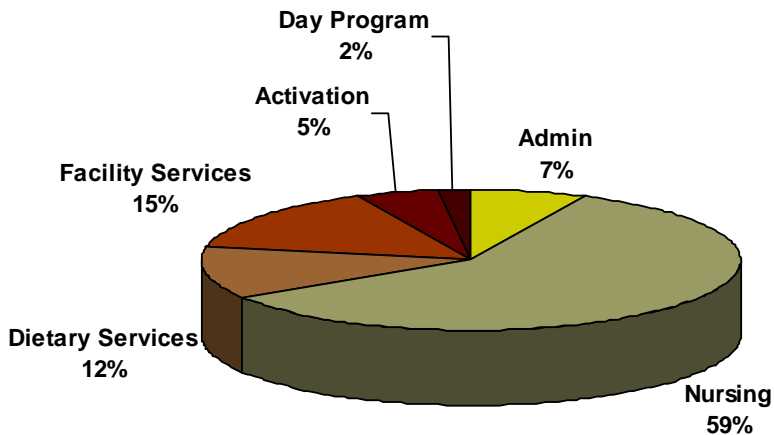
– \$60.4M Total Spending

- ❑ Wages comprise 75% of total expenditures
- ❑ Wage settlements average 3%
- ❑ OMERS increase 9.9%
- ❑ Utilities up 6.7%

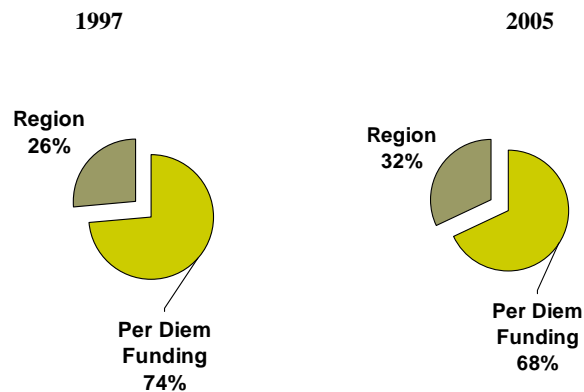


Long Term Care

Staffing – 616.45 FTE



Challenges Facing Long Term Care – Funding - \$60.4M



Long Term Care's Revenue Shortfall

- Provincial per diem funding must keep pace with inflation
- Keeping their Promise:
 - Current provincial government committed to increasing funding by \$6,000 per bed per year or \$4.2M
 - Increase to date \$2,000 per bed resulting in a shortfall of \$2.8M per year
 - Some funding increases require enhanced service – for example in Dec 2004 – 2 baths per week required 26 FTE or no net revenue and does not catch up for historical under funding.



Long Term Care - Affordability

- Demand
 - 68% of current residents cannot afford basic rates
 - 69% of CCAC applicants are requesting basic beds
- Supply
 - Malton Village and Tall Pines have 60% preferred rate beds; an over-supply of preferred beds exists
 - Sheridan Villa, Davis Centre and Peel Manor have an appropriate mix of basic and preferred rate beds
- Transitional Strategy
 - In September 2005 Council continued the suspension of preferred rates at an estimated cost of \$1.1M
 - To be reviewed summer 2006



Long Term Care Staying Competitive

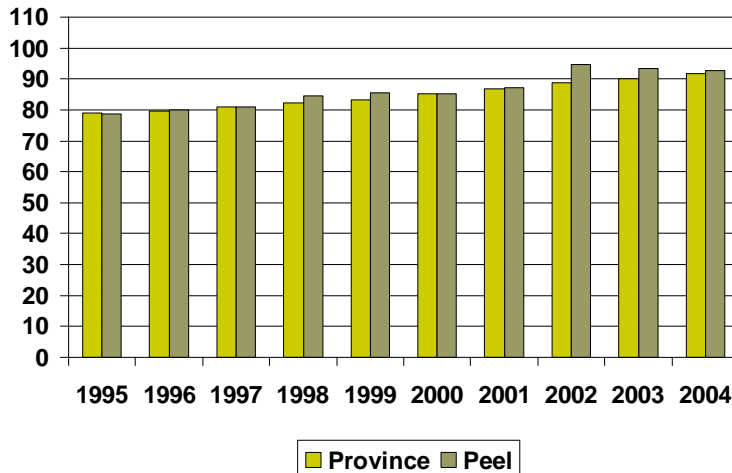
- Sheridan Villa Redevelopment
 - 94 bed service level reduction or 12% of total portfolio
 - Transitional cost for 2006 - \$2.8M
 - Estimated transitional costs for 2007 \$2.6M and 2008 \$2.4M
- Transitional costs funded through Corporate Tax Rate Management

Long Term Care 2006 Budget Pressures

Net Budget Increase Category	Net \$000s	Variance Explanation
Non Controllable	3,824	Wage and benefit increases for existing staff and inflation on goods & services including utilities
Non Controllable	175	Annualization – Tall Pines & Malton Village
Efficiencies	(1,208)	Secured funding due to Accreditation(\$84K), 100% funded Medical Equipment(\$649K), and sustainability grant for Peel Manor(\$475K) due to lower occupancy levels
Revenue	(662)	Provincial per diem funding increase
Total	<u>2,129</u>	

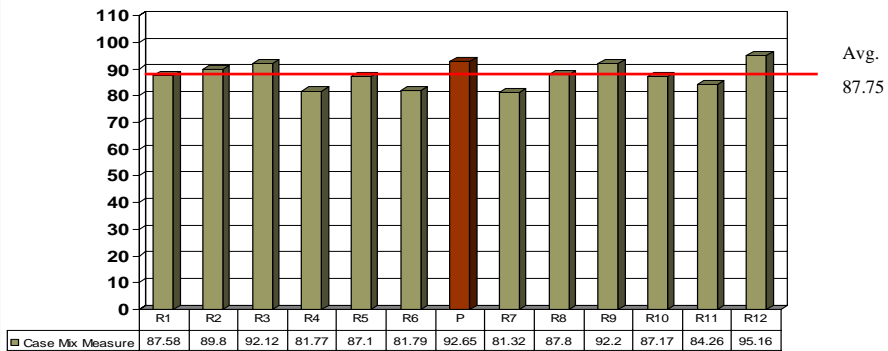
Case Mix Measure Resident Level of Care Needs

Level of Care Index



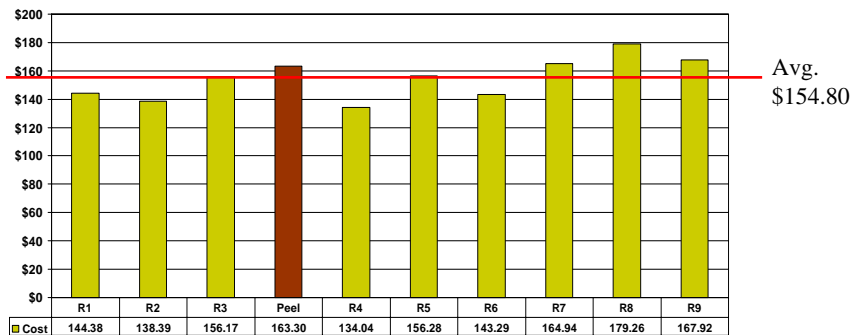
Long Term Care Case Mix Measure

Level of Care Index

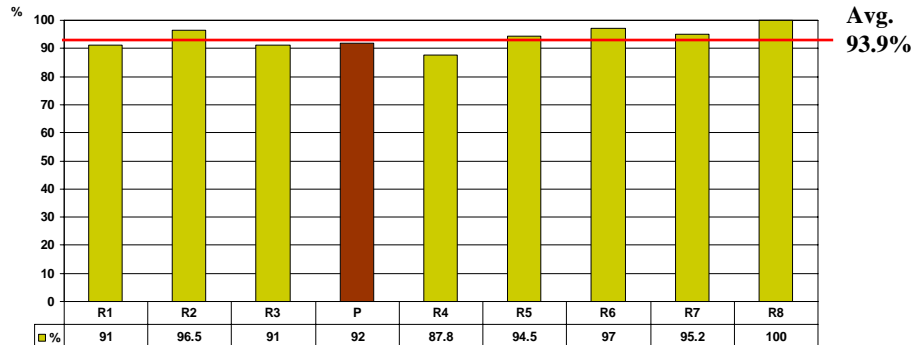


Long Term Care Facility Cost per Bed Day (CMI adj)

Cost per Day



How do we compare on resident satisfaction



Long Term Care Service Reduction Option for Consideration

Category	2006 Net \$000s	Annualized \$000s	Impact on Resident
1. Phase-in preferred rates	\$200	Up to \$1,100	<input type="checkbox"/> Achieved full occupancy across centres in October <input type="checkbox"/> 68% of current residents cannot afford the basic rate. <input type="checkbox"/> Residents unable to pay would be transferred to basic bed when available <input type="checkbox"/> Over-supply of preferred beds at Malton Village and Tall Pines

Long Term Care Service Reduction Option for Consideration

Category	2006 Net \$000s	Annualized \$000s	Impact on Client
2. Reduce the hours of service for Adult Day Program by up to 20 hours per week	20	30	<input type="checkbox"/> Negative impact on caregivers <input type="checkbox"/> Will impact up to 160 clients

Long Term Care Service Reduction Option for Consideration

Category	Impact on Residents
3. Bed Reductions	<input type="checkbox"/> 2006 budget includes a reduction of 94 beds <input type="checkbox"/> Two new centres recently opened <input type="checkbox"/> Currently at full occupancy, a bed reduction would displace residents <input type="checkbox"/> Implementing bed reductions in a centre allows for a reduction of variable costs but fixed costs are shared over fewer beds increasing the total cost per day <input type="checkbox"/> Loss of per diem funding <input type="checkbox"/> Net savings may not materialize

Long Term Care Conclusion



- ❑ Full occupancy has been achieved in all centres
- ❑ 2006 budget includes a 12% bed reduction
- ❑ Lobbying for full \$6,000/bed funding increase, only \$2,000 per bed to date - \$2.8M impact