



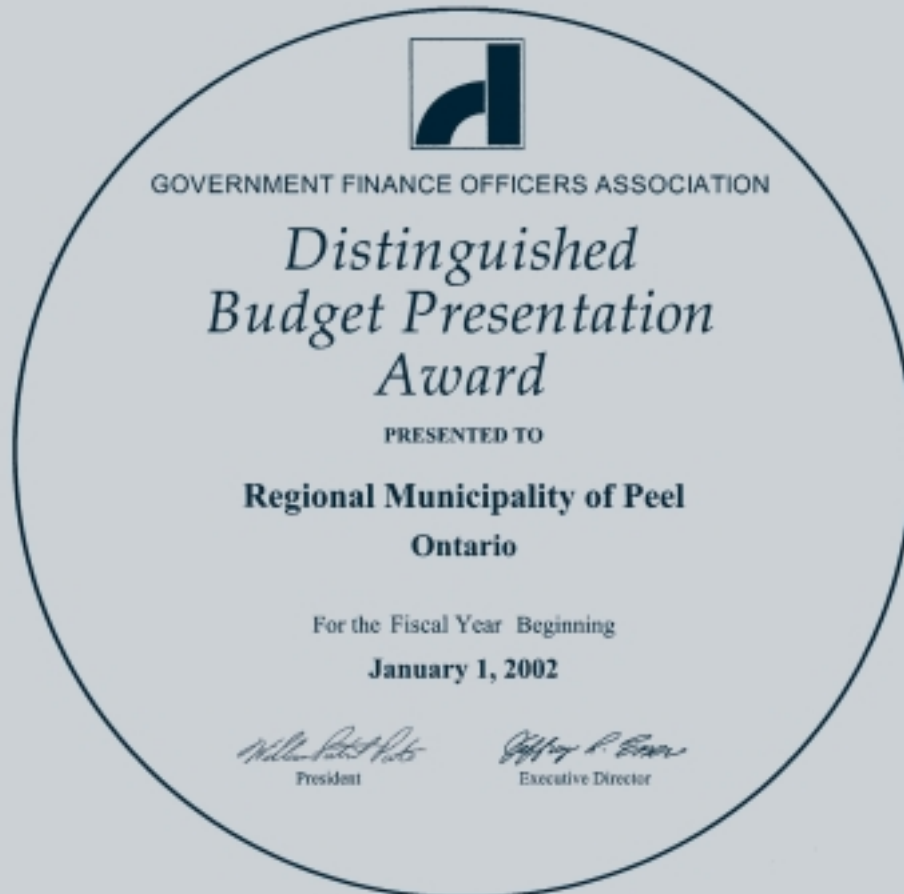
2003 Business Plan

Executive Summary

Introduction and Discussion

 2003 Current Budget

2003 Capital Budget and 2004 – 2012
Capital Forecast



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Regional Municipality of Peel, Ontario for its annual budget for the fiscal year beginning January 1, 2002. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Glossary of Terms

For a very high level review of the entire 2003 Business Plan, please refer to the **2003 Executive Summary** document.

For an in-depth introduction to the Region, including the introduction, corporate overview, background information, corporate priorities, the service strategy/business plan process and budget highlights sections, please refer to the **2003 Introduction and Discussion** document.

For information by program related to the 2003 capital budget and forecast to 2012, please refer to the **2003 Capital Budget and 2004 – 2012 Capital Forecast** document.

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2003 Current Budget Summary Introduction and Highlights

Introduction

The Region of Peel's **2003 Business Plan** is comprised of four documents:

- **2003 Executive Summary**
- **2003 Introduction and Discussion**
- **2003 Current Budget**
- **2003 Capital Budget and 2004 – 2012 Capital Forecast**

This document is the **2003 Current Budget**. For a complete **2003 Business Plan**, please refer to all four documents or the Region's Web site at www.region.peel.on.ca.

2003 Current Budget Highlights

The Current Budget summary highlights discussion is introduced by Table 1 presenting the impact of the 2003 Property Tax Supported Current Budget and the 2003 Utility Rate Supported Current Budget on the Region's taxpayers and ratepayers respectively.

Table 1

Impact of a 2.6% Tax Rate and 2.2% Utility Rate Increase

	Average Industrial	Average Commercial	Average Small Business	Average Household
CVA Value (note 1)	\$1.7 million	\$1.6 million	\$342,000	\$259,000
2003 Regional Levy Impact	\$332	\$270	\$58	\$33
2003 Utility Bill Impact	\$48	\$64	\$16	\$6

Note 1: Current Value Assessment (CVA)

The 2003 Net Property Tax Supported Current Budget totals \$518.0 million. For comparison purposes, this represents a \$30.9 million increase over the adjusted 2002 net levy of \$487.1 million, which has been reduced from \$503.6 million in order to reflect the Region's transfer of its annual \$16.5 million contribution for GO Transit to the area municipalities. Fifty-eight per cent of the increase is funded by growth in the property assessment base of 3.7 per cent (\$18.0 million). The remaining 42 per cent (\$12.9 million) is funded by a 2.6 per cent property tax increase. This increase translates into a \$33 annual property tax increase to \$1,318 for an average single-family home assessed at \$259,000.

The 2003 Utility Rate Supported Current Budget reflects a total expenditure of \$146.9 million - \$71.8 million for the Water Program and \$75.1 million for the Wastewater Program. This reflects an increase of \$11.5 million or 8.5 per cent over 2002 to support tremendous growth in Peel and increased service requirements. Water and Wastewater flow revenues increased by \$7.4 million in 2003, reflecting consumption patterns that are consistent with Peel's population growth projections. After applying this increase, as well as an increase in other revenues of \$1.0 million, to the Water and Wastewater total program expenditures increase of \$11.5 million, the net rate impact is \$3.1 million. The approved budget has resulted in an average residential and commercial utility rate increase of 2.2 per cent. Effective with bills rendered on or after April 1, 2003, the water and wastewater rates will increase by 3.0 per cent. The average 2003 residential water and wastewater user fee will increase by \$6 to \$285 per household, for an average home assessed at \$259,000.

Property Tax Supported Budget

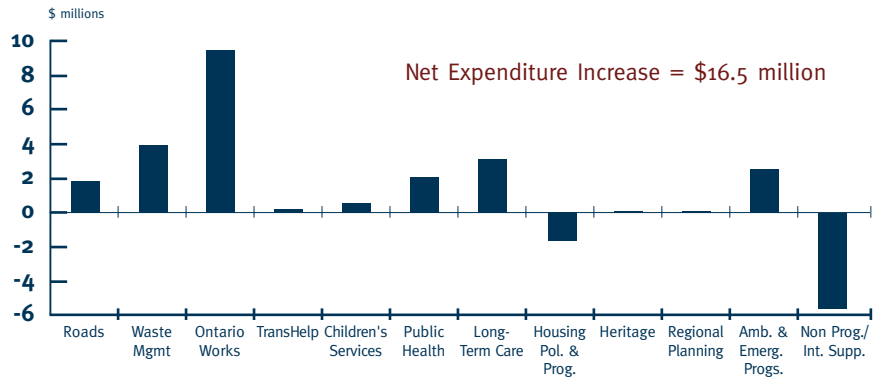
Region Controlled Programs - \$16.5 million net expenditure increase

The **2003 Current Budget** for the Region Controlled Programs reflects service level increases resulting mainly from the Region's tremendous population growth and demographic changes to an increasingly aging population. Furthermore, increases in expenditures reflect the increased needs of the clients of Ontario Works, increased service levels mandated by the province (e.g. Ambulance and Emergency Programs) and an enhanced waste diversion program. Table 2 presents an overview of the net expenditure changes in Region Controlled Programs over the 2002 budget net expenditures.

Table 2

Region Controlled Programs Overview

Net Expenditure Variance 2003 vs 2002



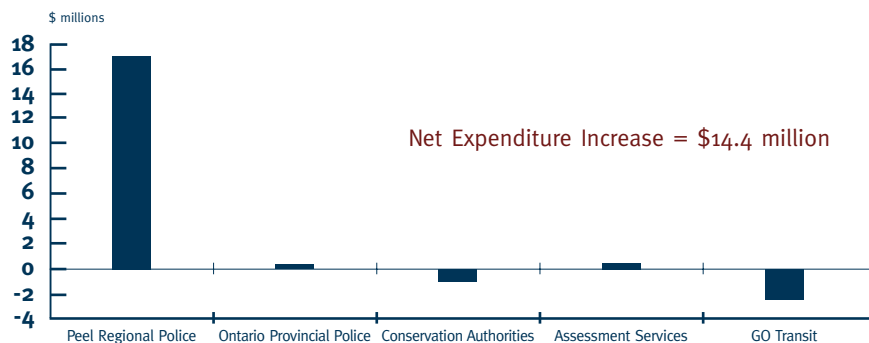
Region Financed External Organizations - \$14.4 million net expenditure increase

The 2003 Current Budget for the Region Financed External Organizations reflects a \$14.4 million increase in net expenditures over 2002. As indicated on Table 3, the major portion of the variance is due to increased Peel Regional Police Program costs required as a result of continued significant growth in Peel and to augment existing street crime initiatives and improve response times.

Table 3

Region Financed External Organization

Net Expenditure Variance 2003 vs 2002



Utility Rate Supported Budget

The 2003 Utility Rate Supported Current Budget reflects a net rate impact is \$3.1 million. As outlined in Table 4, increases in operations and support costs reflect expanded regulations surrounding water and wastewater treatment. As well, reserve contributions reflect increased capital program costs primarily related to the Lakeview Wastewater Treatment Facility expansion.

Table 4

2003 Utility Rate Supported Current Budget Impact

2.2% Average Utility Rate Increase

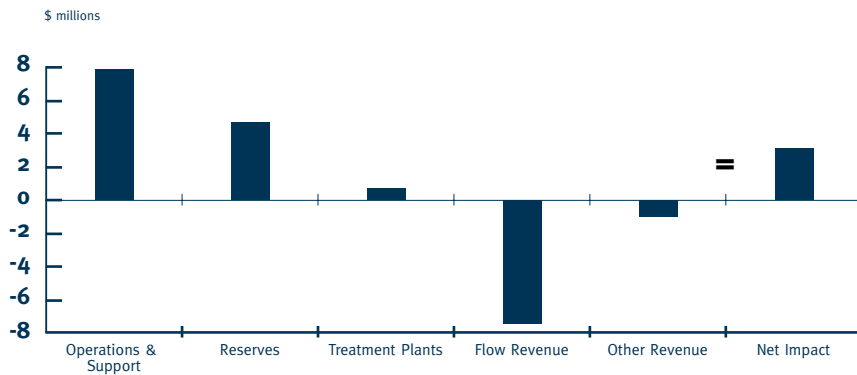
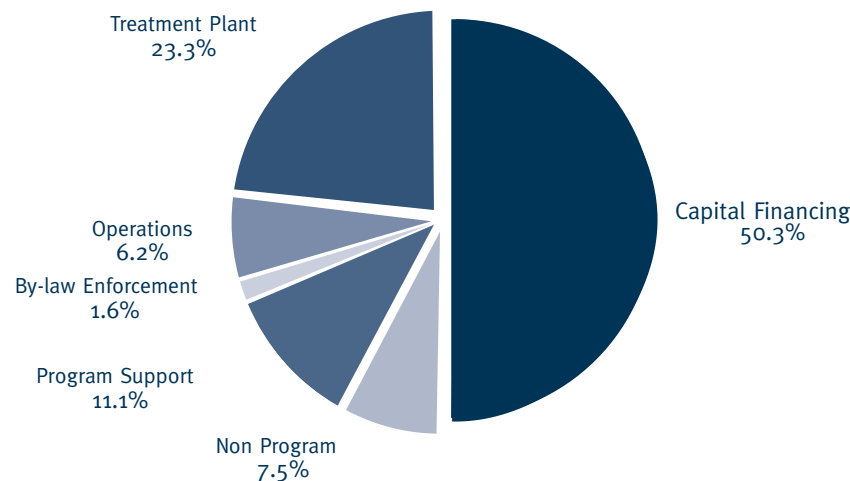


Table 5 indicates the significant components of the \$146.9 million total program costs for the 2003 Water and Wastewater programs.

Table 5

2003 Utility Rate Supported Current Budget

Total Expenditure = \$146.9 million



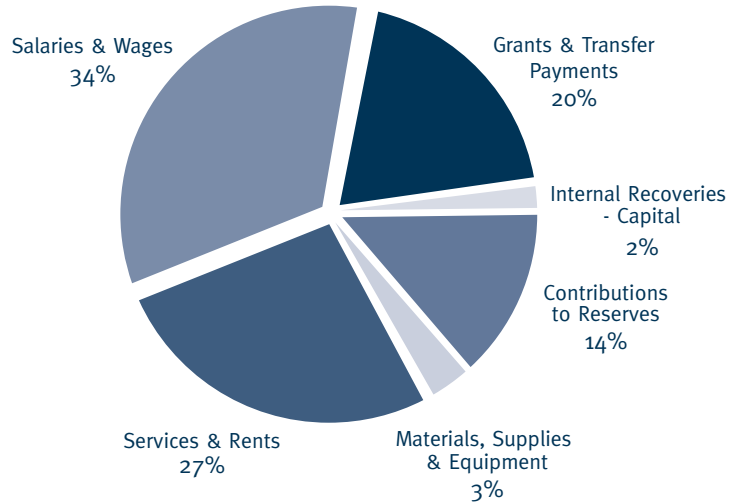
Distribution of Total Program Expenditures

Table 6 presents the Region's 2003 Current Budget total operating expenditures by expense classification for all Regionally funded programs of \$921.4 million, which includes both the Property Tax Supported programs (\$774.5 million) and the Utility Rate Supported programs (\$146.9 million).

Table 6

2003 Total Operating Expenditures

\$921 million



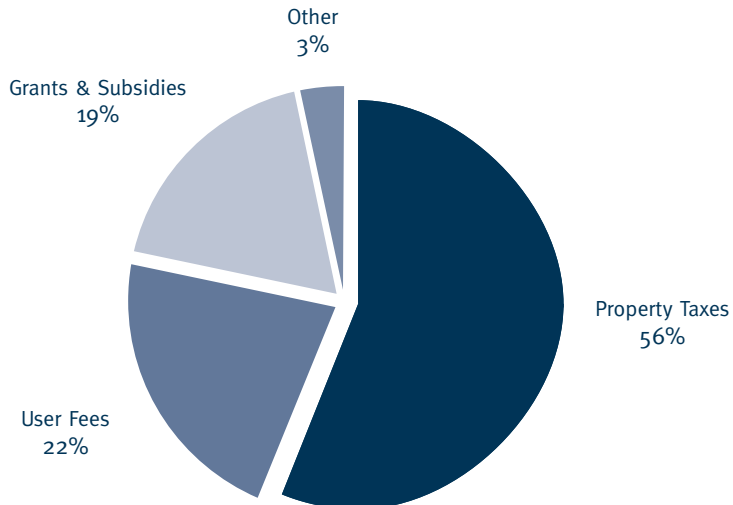
Revenue Sources

The 2003 Total Operating Expenditures for both Property Tax Supported and Utility Rate Supported programs is \$921.4 million. A breakdown of the major funding sources, property taxes, user fees, grants and subsidies, required to balance the budget is outlined below in Table 7.

Table 7

2003 Revenue Sources

\$921 million



2003 Budget Summary

Comparative data for each Regional program, including Total and Net Expenditure and Revenues, is provided in Table 8. The overall impact of the 2003 Current Budget is an increase in net expenditures of \$26.1 million, combined Property Tax and Utility Rate Supported budgets, excluding the adjustment previously mentioned for the transfer of the Region's annual \$16.5 million GO Transit contribution to the area municipalities.

Table 8

2003 Budget Summary By Program (\$'000)

	Budget 2003			Budget 2002	Change from 2002		
	Total Expenditure	Revenues Grants	Other	Net Expenditure	Net Expenditure	\$	%
PROPERTY TAX SUPPORTED							
Roads	27,459	-	383	27,075	25,226	1,849	7.3
Waste Management	65,273	-	16,880	48,394	44,482	3,912	8.8
Regional Planning	3,194	-	81	3,113	3,125	(11)	(0.4)
TransHelp	5,880	-	559	5,321	5,163	158	3.1
Children's Services	38,706	27,524	2,302	8,880	8,310	571	6.9
Public Health	37,073	21,687	1,038	14,349	12,260	2,090	17.0
Long-Term Care	41,597	18,411	10,243	12,943	9,800	3,143	32.1
Housing Policy and Program	96,378	24,709	6,446	65,223	66,823	(1,600)	(2.4)
Heritage	1,441	38	383	1,019	1,058	(39)	(3.6)
Ambulance and Emergency Programs	24,534	8,293	350	15,891	13,332	2,559	19.2
Non Program/Internal Support	28,540	-	29,442	(902)	4,676	(5,578)	(119.3)
Region Directly Controlled Programs	370,074	100,662	68,106	201,307	194,254	7,053	3.6
Ontario Works	124,206	68,054	1,331	54,821	45,400	9,420	20.7
Region Controlled Programs	494,280	168,716	69,437	256,127	239,654	16,473	6.9
Peel Regional Police	191,810	-	18,215	173,596	156,540	17,056	10.9
Ontario Provincial Police	6,385	-	152	6,233	5,897	335	5.7
	198,195	-	18,367	179,828	162,437	17,391	10.7
Conservation Authorities	2,797	-	-	2,797	3,751	(954)	(25.4)
Assessment Services	11,212	-	-	11,212	10,780	432	4.0
GO Transit	2,000	-	-	2,000	20,942	(18,942)	(90.4)
Region Financed External Organizations	214,205	-	18,367	195,838	197,911	(2,073)	(1.0)
Greater Toronto Area Pooling	66,035	-	-	66,035	66,035	-	0.0
Property Tax Supported	774,520	168,716	87,804	518,000	503,600	14,400	2.9
UTILITY RATE SUPPORTED							
Water	71,833	-	1,623	70,210	65,215	4,995	7.7
Wastewater	75,128	-	892	74,236	67,528	6,708	9.9
Utility Rate Supported	146,961	-	2,515	144,446	132,743	11,703	8.8
TOTAL REGION	921,481	168,716	90,319	662,446	636,343	26,103	4.1

Note: Schedule may not add due to rounding

