
DATE: January 2, 2008

SUBJECT: **COMMENTS ON THE PROPOSED FINAL BUILT BOUNDARY FOR THE GROWTH PLAN FOR THE GREATER GOLDEN HORSESHOE**

FROM: M.D. Zamojc, P. Eng., Commissioner of Environment, Transportation and Planning Services

RECOMMENDATION

That the report of the Commissioner of Environment, Transportation and Planning Services, dated December 19, 2007, titled " Comments On The Proposed Final Built Boundary For The Growth Plan For The Greater Golden Horseshoe", be forwarded to the Minister of Public Infrastructure Renewal as the official comments of the Region of Peel on the Places to Grow technical paper on the proposed final built boundary;

And further, that the Minister of Public Infrastructure Renewal be advised that the Region of Peel supports the position of the Town of Caledon and the Cities of Brampton and Mississauga, particularly with regard to including all of the City of Mississauga within the built boundary and the identification of the Palgrave Estate Residential Community as an undelineated built-up area;

And further, that a copy of the subject report be forwarded to the Cities of Brampton and Mississauga, and the Town of Caledon, for their information.

REPORT HIGHLIGHTS

- The Province of Ontario released the final version of the Places to Grow Plan ('Growth Plan') for the Greater Golden Horseshoe (GGH) on June 16, 2006.
- On November 27, 2006 the Province released a technical Paper on a Proposed Methodology for developing a built boundary for the Greater Golden Horseshoe.
- Staff reported to Council on the methodology on December 15, 2006.
- Concerns were expressed regarding the currency of the data used by the Province and integrity of the built boundary.
- That report was forwarded to the Minister of Public Infrastructure Renewal as the official comments of the Region of Peel.
- On November 20, 2007 the Province released a technical paper on the proposed final built boundary and associated data.
- Staff has a concern that the delineation of the built-up area within the Palgrave Residential Estate Community is not consistent with the methodology. The Palgrave area should be identified as an undelineated built-up area.

COMMENTS ON THE PROPOSED FINAL BUILT BOUNDARY FOR THE GROWTH PLAN FOR THE GREATER GOLDEN HORSESHOE

DISCUSSION

1. Background

The Province of Ontario released the final version of the Places to Grow Plan ('Growth Plan') for the Greater Golden Horseshoe (GGH) on June 16, 2006. The Growth Plan provides the framework for implementing the Province's vision for building stronger, prosperous communities by managing growth to 2031. The Growth Plan requires that 40 per cent of all new residential development by 2015 be within an established built boundary. This rate needs to be maintained after 2015. Delineating the boundary of the built-up area is critical for implementing the intensification objectives of the Growth Plan.

The Province has undertaken extensive work to define a methodology for delineating a built boundary. On November 27, 2006 the Ministry of Public Infrastructure Renewal (MPIR) released a Technical Paper on a Proposed Methodology for Developing a Built Boundary for the Greater Golden Horseshoe for public comment. The technical paper outlined the proposed methodology developed by the MPIR in consultation with experts and stakeholders, to develop a built boundary for the GGH. Regional staff reported to General Committee on that matter on December 15, 2006 and recommended to forward the report to the Minister of Public Infrastructure Renewal as the official comments of the Region of Peel. That report was later amended by Regional Council on January 25, 2007. (see Appendix I)

The Province conducted extensive consultation with all municipalities within the Greater Golden Horseshoe including the Region of Peel and its local area municipalities in January and February of 2007. The inputs from the municipalities were used to finalize the methodology and create the proposed final built boundary. On November 20, 2007 the Province released a technical paper on the proposed final built boundary and associated data.

2. Findings

The November 20, 2007 technical paper finalizes the methodology and defines the proposed final built boundary using the methodology. The methodology is mostly consistent with the version described in the original technical paper. The only difference is identification of the small rural settlements as "undelineated built-up areas". These settlements are not considered to be major contributors to intensification and their size and character do not allow for defining larger, continuous areas of existing development. Residential development within these settlements will be counted toward the 40% intensification rate but they do not have to meet the density target established for the designated greenfield area. Regional staff is supportive of this interpretation.

The paper also includes the proposed final built boundary. The proposed final built boundary is released for review by municipalities and once finalized, the boundary must be used in implementing the Growth Plan for all analytical studies. The methodology is final but the boundary is subject to final, minor refinements. Municipalities are asked to identify areas where the rules for delineating the boundary have not been correctly applied. A final built boundary will be released when all necessary refinements are complete.

Appendix II shows the built-up area within Peel. The built-up area was delineated for the Urban System, the three Rural Service Centres (Bolton, Caledon East and Mayfield West), Caledon Village and Palgrave Residential Estate Community. The delineation of the boundary is mostly consistent with Council's comments with three exceptions – Palgrave

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Residential Estate Community, Mount Pleasant GO station and Churchill Meadows area. Exclusion of the two latter cases is consistent with the final version of the methodology but the inclusion of large areas of the Palgrave Residential Estate Community is not. Rule (i) of the final methodology requires an area to meet one of the following criteria in order to have precise boundary defined:

- to have full municipal services;
- to be a focus for intensification; or
- will accommodate significant future growth.

None of these conditions are met by the Palgrave Residential Estate Community. Firstly, the Palgrave area does not have a municipal sanitary sewer. Secondly, it is not a typical urban or suburban community so it should not be considered for intensification. Thirdly, it is not expected to accommodate significant growth. In the last five years, average annual growth was 29 dwelling units. For the next 24 years, the growth is forecasted to be the same – approximately 30 units per year. Inclusion of the Palgrave Residential Estate Community will significantly decrease the chances to meet a density target of 50 residents and jobs per hectare established by the Growth Plan for the designated greenfield area across the Region as the Palgrave area has lots which are typically 2 acres or more in size. We recommend that the Palgrave area to be shown as an undelineated built-up area, similarly to other areas shown in Peel, thereby, not impacting greenfield density calculations.

Notwithstanding the final methodology defined by the Province for delineating the built boundary and the applications of the rules, staff of the City of Mississauga have requested that all lands within the City of Mississauga be included within the built boundary in order to facilitate ease of monitoring of the achievement of the 40% intensification target across the Region by 2015, and between 2016 and 2031. This request is consistent with a report prepared by the Region on the proposed provincial methodology for developing a built boundary dated December 15, 2006. The Region supports this exception to the final methodology and the application of the rules for the sake of ease of monitoring of Places to Grow intensification and density targets across the Region.

3. Proposed Directions

Regional staff, in consultation with the area municipal staff, is working with the Ministry of Public Infrastructure Renewal on the final refinements to the boundary. The major issue is the treatment of the Palgrave Residential Estate Community. Regional staff as well as Caledon staff are of opinion that this area should be treated the same way as the other small rural settlements and as such identified as an undelineated built-up area, and shown on the map as a dot. This change will increase the chances to achieve the overall regional greenfield density target. In addition, regional staff are asking the Province to make a number of small adjustments for the purpose of generalization of the boundary. This will make the boundary more compact and will help to monitor the provincial targets. This is also consistent with a position of Regional Planning Commissioners of Ontario (RPCO) that emphasizes the importance of monitoring and data collection in the letter dated December 13, 2007 addressed to the Assistant Deputy Minister of the Ministry of Public Infrastructure Renewal. (Appendix III) Regional staff recommends that the Province approve these refinements to make it possible to use the boundary for the work related to the Official Plan review.

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COMMENTS ON THE PROPOSED FINAL BUILT BOUNDARY FOR THE GROWTH PLAN FOR THE GREATER GOLDEN HORSESHOE

CONCLUSION

A quick finalization of the built boundary is critical for meeting the provincial deadline for the implementation of the Growth Plan. As soon as MPIR approves proposed refinements to the built boundary, regional staff will work collaboratively with Area Municipal staff to perform the necessary analysis needed for updating the Regional Official Plan as well as the Area Municipal Official Plans. This co-operation will be essential for meeting the provincial deadline for implementing the Growth Plan.




M.D. Zamojc, P. Eng.
Commissioner of Environment, Transportation
and Planning Services

Approved for Submission:



D. Szwarc, Chief Administrative Officer

*For further information regarding this report, please contact
Arvin Prasad at extension 4251 or via email at arvin.prasad@peelregion.ca*

Authored By: Roman Kuczynski
c. Legislative Services 

P-08-03

**APPROVED AT REGIONAL COUNCIL
January 25, 2007**

**PL-B2. Places to Grow – Comments on Proposed Methodology for
Developing a Built Boundary**

RECOMMENDATION GC-12-2007:

That the report of the Commissioner of Planning, dated December 15, 2006, titled "Places to Grow – Comments on Proposed Methodology for Developing a Built Boundary", be amended to request the inclusion of lands around major transit stations as Built Areas, in a similar manner as lands in the vicinity of 400 series Provincial highways;

And further, that a copy of the amended report be forwarded to the Minister of Public Infrastructure Renewal as the official comments of the Region of Peel on the Places to Grow technical paper for developing a Built boundary;

And further, that the Minister of Public Infrastructure Renewal be advised that the Region of Peel has concerns with the Proposed Methodology, as outlined in the "Comments" section of the subject report;

And further, that a copy of the amended report be forwarded to the Cities of Brampton and Mississauga, the Town of Caledon and the Ministry of Public Infrastructure Renewal, for their information.

Approved

2007-48

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PL-B2-1

REPORT
General Committee

AMENDED REPORT

DATE: January 26, 2007

SUBJECT: **PLANNING POLICY AND RESEARCH
PLACES TO GROW - COMMENTS ON PROPOSED METHODOLOGY FOR
DEVELOPING A BUILT BOUNDARY**

FROM: Nick Tunnacliffe, Commissioner of Planning

RECOMMENDATION

That the report of the Commissioner of Planning, dated December 15, 2006, titled "Places to Grow - Comments on Proposed Methodology for Developing a Built Boundary", be amended to request the inclusion of lands around major transit stations as Built Areas, in a similar manner as lands in the vicinity of 400 series Provincial highways;

And further, that a copy of the amended report be forwarded to the Minister of Public Infrastructure Renewal as the official comments of the Region of Peel on the Places to Grow technical paper for developing a Built boundary;

And further, that the Minister of Public Infrastructure Renewal be advised that the Region of Peel has concerns with the Proposed Methodology, as outlined in the "Comments" section of the subject report;

And further, that a copy of the amended report be forwarded to the Cities of Brampton and Mississauga, the Town of Caledon and the Ministry of Public Infrastructure Renewal, for their information.

REPORT HIGHLIGHTS

- The Province of Ontario released the final version of the Places to Grow Plan ('Growth Plan') for the Greater Golden Horseshoe (GGH) on June 16, 2006.
- On November 27, 2006 the Province released a technical Paper on a Proposed Methodology for developing a built boundary for the Greater Golden Horseshoe.
- January 19, 2007 is the deadline for comments to the Ministry of Public Infrastructure Renewal (MPIR) on the methodology.
- Regional staff have concerns related mostly to currency of the data used by the Province and integrity of the built boundary.
- The Province will be meeting with Peel and area municipal staff before finalizing the built boundary.

ETROZ-7

Appendix I
December 19, 2007

January 26, 2007

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COMMENTS ON THE PROPOSED FINAL BUILT BOUNDARY
FOR THE GROWTH PLAN FOR THE GREATER GOLDEN
HORSESHOE

**PLANNING POLICY AND RESEARCH
PLACES TO GROW - COMMENTS ON PROPOSED METHODOLOGY FOR DEVELOPING A
BUILT BOUNDARY**

DISCUSSION

1. Background

The Province of Ontario released the final version of the Places to Grow Plan ('Growth Plan') for the Greater Golden Horseshoe (GGH) on June 16, 2006. The Growth Plan provides the framework for implementing the Province's vision for building stronger, prosperous communities by managing growth to 2031. The Growth Plan requires that 40 per cent of all new residential development by 2015 be within an established built boundary.

Delineating the boundary of the built-up area is critical for implementing the intensification objectives of the Growth Plan. The Province has undertaken extensive work to define a methodology for delineating a built boundary. On November 27, 2006 the Ministry of Public Infrastructure Renewal released a Technical Paper on a Proposed Methodology for Developing a Built Boundary for the Greater Golden Horseshoe for public comment. The technical paper outlines the proposed methodology developed by the MPIR in consultation with experts and stakeholders, to develop a built boundary for the GGH.

2. Proposed methodology

The technical paper describes work completed to-date on the delineation process as well as remaining activities which will need to be undertaken to finalize the built boundary. The Municipal Property Assessment Corporation (MPAC) and Ontario Parcel Alliance (OPA) data were used to determine existing land uses. In both cases, data current to the end of 2005 were used. Parcel based land uses were grouped into 250X250 metre grid cells. The grid cells were classified as either built or unbuilt depending on the predominant land uses in the cell. A maximum parcel size of 6.25 hectares was used to further delineate areas as unbuilt where lands are currently vacant. The grid cells are just geometric figures and do not reflect any geography which can be used to monitor intensification.

For the fourth and final stage of delineation of the built boundary, the Province proposes to generalize the grid based approach. MPIR is suggesting matching the built boundary with existing physical features (e.g. roads, rivers, rail roads, etc.) or property lines in order to generate a "test" built boundary which will form the basis of discussions with upper and lower-tier municipalities. The Province has also asked upper and lower-tier municipalities to review this "test" built boundary using the most current municipal data such as building permits, registered plans, environmental designations and air photos. MPIR has indicated that the final boundary must be practical and easy to monitor over time.

3. Comments

The proposed approach is based on strong fundamentals of social studies research. It uses the best available data for the entire GGH, scientific methods (e.g. statistical analysis), recent analytical tools (e.g. Geographic Information System – GIS) and sophisticated mapping. In spite of these advantages, the approach also has a few drawbacks.

As preliminary mapping shows, the Province has not taken into account the most recent development. Development occurring between January 1, 2006 and June 16, 2006 has not been reflected in the grid mapping. In the case of such fast growing municipalities as Peel, this may leave significant portions of already developed lands outside the grid cells shown

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for defining the built boundary. More recent Regional and area municipal information using data sources such as assessment records as of June 16, 2006, ortho imagery, building permits and other development information should be used as the basis for delineating the built boundary. MPIR will be requested to make adjustments to the proposed built boundary accordingly.

In addition, the analysis leaves out of the built boundary some environmental lands (e.g. Claireville Conservation Area), some lands within the Parkway Belt West and large chunks of land within the Pearson International Airport. The maximum size (6.25 ha) to delineate vacant areas as "unbuilt" also seems to be too low. This criteria results in "a Swiss cheese" effect in the urban area resulting in many "holes" of Greenfield land. This process would result in a number of small holes that would reflect unbuilt lands surrounded by built lands which would make the monitoring of the 40 percent intensification target very difficult and time consuming.

There are also concerns that vacant residential and vacant employment lands that meet the provincial criteria are both categorized as being unbuilt and therefore included as a component of a municipality's greenfields. By virtue of the fact that all unbuilt residential or employment are all categorized as "unbuilt", this situation could potentially threaten the employment land supply in Peel Region for the future. There should be a clear distinction made between both unbuilt residential and employment lands.

The Province needs to identify whether a built boundary will be developed for the smaller rural settlement areas in the Town of Caledon. The basis of this question stems from the concern that the density targets outlined in the Growth Plan will require achievement of 50 people and jobs per hectare over the entire planning area and therefore the Province must make it clear as to the extent of the settlement areas that will need to meet the density requirements of the Growth Plan. A formal response from the Province on this issue will be required in order to implement the Growth Plan.

Another concern is that there appears to be support for including lands in the vicinity of 400 series highways as being within the built area but the same consideration is not being given to lands around major transit stations. There should be consideration of lands as being within the built boundary within a specified perimeter of major transit stations.

A final concern relates to the timing of this process of defining the built boundary. Since upper and lower-tier municipalities have only 2.5 years remaining to adopt official plans that conform to the Growth Plan, the built boundary needs to be finalized as soon as possible or additional time for conformity to the Growth Plan should be granted.

4. Next Steps

MPIR will be producing a version of the built boundary for discussion with municipalities. Regional and area municipal staff will evaluate the Provincial methodology and boundary and provide comments in order to finalize the boundary. The following steps are planned for the next phase of delineation of the built boundary:

- The Province will provide the Region with a "test" draft version of the boundary for discussion purposes with the area municipalities;
- The Region and the area municipalities will review the proposed methodology and boundary using the most up to date data available;

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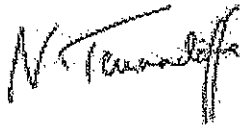
**PLANNING POLICY AND RESEARCH
PLACES TO GROW - COMMENTS ON PROPOSED METHODOLOGY FOR DEVELOPING A
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- The Region and the area municipalities will prepare comments on this issue and forward them to the Province; and
- The Region and the area municipalities will meet with the Province to finalize the boundary within Peel.

Final determination of the built boundary is essential to moving forward on implementation of Places to Grow through the upcoming Regional Official Plan Review and associated area municipal planning processes.

CONCLUSION

An important component for monitoring the implementation of the Growth Plan is the development of the built boundary for the GGH. It will serve as the basis for measuring and tracking the policies of the Growth Plan, including targets for intensification and designated greenfield areas. As MPIR has indicated, the built boundary will be finalized based on consultation with both upper and lower-tier municipalities. To delineate Peel's portion of the built boundary, Regional staff will work collaboratively with area municipal staff to evaluate the provincial methodology and suggest necessary adjustments. This co-operation will be essential for achieving intensification targets set by the Growth Plan and make a significant step in the process of implementing the Growth Plan.



Nick Tunnacliffe
Commissioner of Planning

Approved for Submission:

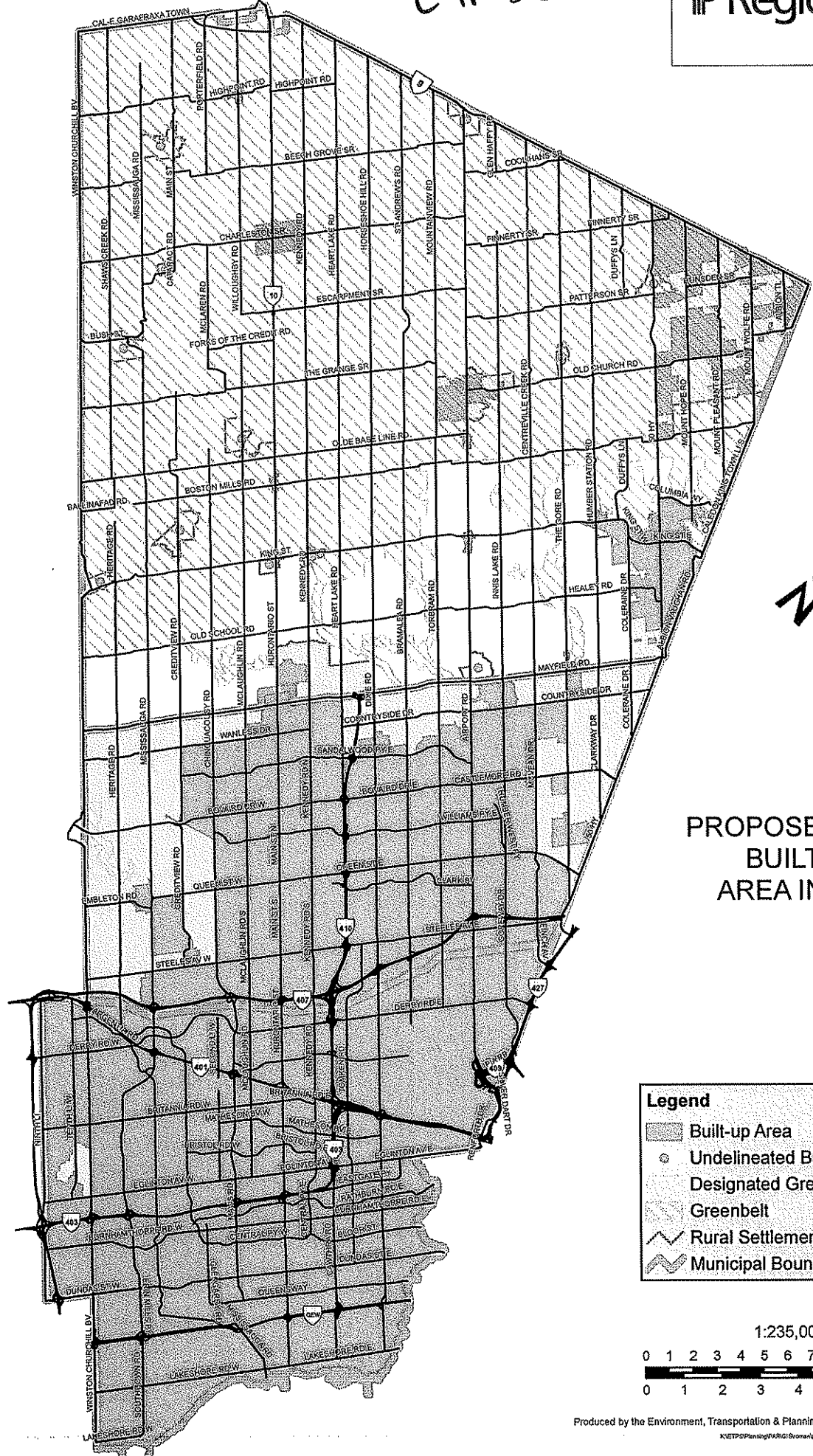


D. Szwarc, Chief Administrative Officer

Authored By: Ron Jaros and Roman Kuczynski

c. Legislative Services

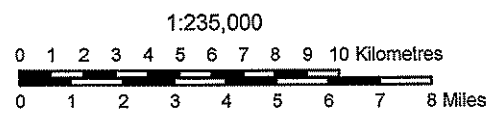
ETP-D2-10



PROPOSED FINAL BUILT-UP AREA IN PEEL

Legend

- Built-up Area
- Undelineated Built-up Area
- Designated Greenfield Area
- Greenbelt
- Rural Settlement Boundary
- Municipal Boundary



ETP-D2-11



Regional Planning Commissioners of Ontario

Direct all correspondence to the office of the Chair

Alex Georgieff, M.C.I.P., R.P.P., Chair
The Regional Municipality of Durham
4th Floor, 605 Rossland Rd. East
P.O. Box 623
Whitby, ON L1N 6A3

Tel: (905) 668-7711, ext 2900 Fax: (905) 666-6208

Bill Lautenbach, M.C.I.P., R.P.P., Vice-Chair
City of Greater Sudbury
200 Brady Street, Tom Davies Square
P.O. Box 5000, Station A
Sudbury, ON P3A 5P3

Tel: (705) 671-2489 Fax: (705) 673-2200

December 13, 2007

Mr. Brad Graham
Assistant Deputy Minister
Ministry of Public Infrastructure Renewal
Suite 425, 777 Bay Street
Toronto, ON M5G 2E5

Dear Mr. Graham:

Re: Coordinated Data Provision

The Regional Planning Commissioners of Ontario (RPCO) is comprised of senior planning officials from Ontario's largest regions and cities. Collectively we are responsible for planning and monitoring urban growth dynamics that affects the majority of Ontario's population.

The way that growth is planned and measured is undergoing a significant change due to the implementation of the Growth Plan for the Greater Golden Horseshoe. Among other things, this Plan sets targets for reurbanization rates, density of development, and development of complete communities, comprising housing plus employment, within specified boundaries. Accurate, timely and consistent data will be required to establish and monitor plans that comply with these requirements.

Our municipal staff face significant challenges in compiling this data, much of which will be sourced through Statistics Canada Census results. This same data has been requested of municipalities by the Ministry of Transportation in the development of their GGH Multi-Modal Forecasting Tools and for transportation studies now underway.

We request your assistance in bringing the viewpoint, oversight and financial resources of Ontario government Ministries to address these data needs.

Specifically, we are requesting your assistance in the following areas:

Chatham-Kent
Durham
Guelph
Haldimand
Halton
Hamilton
Kingston

Ralph Pugliese
Alex Georgieff
Jim Riddell
Craig Manley
Peter Crockett
Tim McCabe
Lance Thurston

London
Muskoka
Niagara
Ottawa
Peel
Simcoe County
Sudbury

Rob Panzer
Margaret French
Vacant
Nancy Schepers
Nick Tunnacliffe
Ian Bender
Bill Lautenbach

Thunder Bay
Toronto
Waterloo
Windsor
York

Mark Smith
Ted Tyndorf
Rob Horne
Vacant
Bryan Tuckey

- Creating Census reporting geographies that match to the definitions of the Growth Plan for the Greater Golden Horseshoe. This would require collaboration between MPIR, GGH municipalities and Statistics Canada to create custom geographies that match consolidated municipal and provincial definitions for Built Boundary, Settlement Area and Urban Growth Centre concepts for each municipality in the Greater Golden Horseshoe.
- Ensuring accurate and timely reporting of Census employment data. Employment location reported on Census forms requires special coding which is currently being funded jointly by the Ministry of Transportation and municipalities able to financially participate (as a result, not all municipalities in the GGH are part of this initiative). This is the only source of job location and type data that is available to most municipalities. It is important that the coding is accurate, that anomalies are investigated, and that results are available as quickly as possible. MPIR could assist by providing funding to ensure that Place of Work is geocoded for all municipalities within the GGH, and that data is reported for any strategic geographies identified in the Growth Plan.
- Providing support for annual monitoring of employment throughout the GGH. Unlike development data which is maintained by municipalities, and population estimates which can be derived from this data or may be available periodically from Statistics Canada, employment data is only generally available through the effort of recoding the Census once every five years. Previous efforts to develop regional employment forecasts have been complicated by the absence of data equivalent to that available for population and household forecasting. More frequent monitoring of employment would assist the monitoring of Growth Plan targets and support the periodic review of its employment forecasts. MPIR could assist by:
 - funding the monitoring of employment in each municipality in accordance with existing municipal monitoring programmes;
 - assisting municipalities without local monitoring to develop programmes in accordance with the RISWG Planning Data Standards Study regarding Recommended Guidelines for Employment Data (see www.rpco.on.ca/RISWG); and
 - collaborating with public- and private-sector agencies to enable the collection and sharing of employment information from alternate sources such as those identified in the RISWG Study.
- Supporting a request to Statistics Canada to identify the Census Subdivisions of the GGH that have been dissolved since 1996, as 'Designated Places' by Statistics Canada, and to provide for their retention in standard profiles, basic summaries, and semi-custom tabulations. This will avoid requests for custom tabulations and reduce the corresponding costs. Another proposed use of the 'Designated Places' geography is to define settlement areas within largely rural municipalities, in order that data can be more accurately reported.
- Providing financial support for data purchased by municipalities for the purposes of Growth Plan compliance and ongoing policy monitoring. The cost of creating custom geography reflecting the Places to Grow boundaries, retaining the former Census Subdivisions as a level of custom geography and purchasing custom data tabulations to match these geographies, should not be the sole responsibility of the municipalities. Municipal members of RPCO have already formed a data consortium under the Statistics Canada guidelines and will be developing a joint purchase strategy. We

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request that MPIR also participate in this endeavor to ensure that data required to implement and monitor the Growth Plan are added to the consortium purchase.

Two Committees of RPCO – the Long Range Planners of Ontario (LORAPON) and the Regional Information Systems Working Group (RISWG) – have been tasked with assessing and acquiring the necessary data from the 2006 Census. We also note that RISWG has previously met with Gordon Deecker, Director Geography Division, Statistics Canada and David West from the Ontario Ministry of Finance who is the Statistics Canada Focal Point for Ontario, to discuss our concerns regarding the Census geographies and other issues.

RPCO believes that the Places to Grow legislation has placed unique new requirements on municipalities in the Greater Golden Horseshoe, which require new approaches to acquiring planning data. Innovative regional planning requires a concerted effort by all orders of government to acquire and maintain the necessary data on which to base complex planning decisions. Custom geographies must be created and custom tabulations need to be purchased. We respectfully request the support and engagement of Ministry of Public Infrastructure Renewal, and the Ministry of Finance, alongside our existing partners in the Ministry of Transportation to work with RISWG on behalf of RPCO, in the acquisition of data to achieve the objectives of the Growth Plan and build a better Ontario.

We look forward to your positive support for these proposals. One immediate initiative would be for PIR to join in the RISWG Census Data Consortium, to participate directly in the data and geography delineation discussions.

If you would like to discuss this request please contact Lucille Bish, Chair Regional Information Systems Working Group, on behalf of the RPCO. Lucille can be reached by telephone at 519-575-4499 or by email to blucille@region.waterloo.on.ca.

Yours truly,



A. L. Georgieff, M.C.I.P., R.P.P.
Chair
Regional Planning Commissioners of Ontario

Copies:

Mr. David West, Manager, Current Analysis Unit, Ontario Ministry of Finance
Mr. Ron Glenn, Manager, Growth Planning & Analysis, Ontario Growth Secretariat,
Ministry of Public Infrastructure Renewal
Mr. Peter Pathinather, Account Executive, Central Region – Toronto Statistics Canada
Mr. George Nicholson, Associate Director, Policy/Implementation, Region of Niagara
Mr. Tim McCabe, General Manager, Planning & Economic Development Dept., City of Hamilton
Mr. Peter Crockett, Commissioner of Planning & Public Works, Region of Halton
Ms. Mary Lou Tanner, Director of Planning & Transportation, Region of Halton
Mr. Nick Tunnacliffe, Executive Director, Environment, Transportation & Planning Services,
Region of Peel
Mr. James Riddell, Director of Planning & Building Services, City of Guelph

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Appendix III
December 19, 2007

**COMMENTS ON THE PROPOSED FINAL BUILT BOUNDARY
FOR THE GROWTH PLAN FOR THE GREATER GOLDEN
HORSESHOE**

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Mr. Rob Horne, Commissioner of Planning, Housing & Community Services,
Region of Waterloo
Ms. Lucille Bish, Director of Community Services, Region of Waterloo
Mr. Bryan Tuckey, Commissioner of Planning & Development Services, Region of York
Mr. Ian Bender, Director of Planning, County of Simcoe
Mr. Gary Wright, Acting Chief Planner and Executive Director, City of Toronto
Mr. Tom Ostler, Manager, Research & Information, City Planning, City of Toronto