2019 Budget

CORPORATE OVERVIEW

Presented to Council January 17, 2019
High Level Overview

Operating Budget
  • Tax Supported Services
  • Utility Rate Supported Services

Capital Plan & Budget

Summary

2020 – 2022 Outlook
Reflects Peel’s Financial Principles

**Respect for the taxpayer**
- Ensure Capital Plan is sustainable
- Borrow for long term assets
- Work with local municipalities
- Maintain assets

**Value for money**
- Users pay where appropriate

**Users pay where appropriate**
- Maintain flexibility to mitigate volatility in rates

**Prudent investing**
**Bottom Line Impact**

### Corporate Overview

<table>
<thead>
<tr>
<th>2019 Budget</th>
</tr>
</thead>
</table>

### Average Property Tax Increase

<table>
<thead>
<tr>
<th>Location</th>
<th>Increase</th>
<th>Residential Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brampton</td>
<td>1.2%</td>
<td>+$65</td>
</tr>
<tr>
<td>Caledon</td>
<td>0.1%</td>
<td>+$4</td>
</tr>
<tr>
<td>Mississauga</td>
<td>1.6%</td>
<td>+$67</td>
</tr>
</tbody>
</table>

**Small Business Owner**

- **Increase**: 1.4%
- **Residential Cost**: +$113
- **Small Business Owner Cost**: +$101

### Utility Rate Increase

- **Increase**: 6.5%
- **Residential Cost**: +$38
### Corporate Overview

#### 2019 Budget

<table>
<thead>
<tr>
<th>Living: People’s lives are improved in their time of need.</th>
<th>Thriving: Communities are integrated, safe and complete.</th>
<th>Leading: Government is future-oriented and accountable.</th>
</tr>
</thead>
<tbody>
<tr>
<td>$909 million</td>
<td>$1.41 billion</td>
<td>$186 million</td>
</tr>
<tr>
<td>$34 million</td>
<td>$1.20 billion</td>
<td>$39 million</td>
</tr>
</tbody>
</table>

$3.8 billion invested in services that advance and support Council’s current term priorities and longer term outcomes

$2.5 billion Operating Budget

$1.3 billion Capital Budget
CORPORATE OVERVIEW

2019 Budget

Living:
People’s lives are improved in their time of need.

$909 million
OPERATING

$34 million
CAPITAL

Improving People’s Lives

Responding to 135,500 emergency calls

Providing 11,579 housing subsidies

Providing 757,000 accessible transportation passenger trips

Providing 800+ residents with quality care through five long term care homes

Providing 16,886 fee subsidies for lower-income families to benefit from licensed child care

Providing 12,000+ people with shelter beds

SERVICES:
- TransHelp
- Paramedics
- Adult Day
- Long Term Care
- Community Investment
- Income Support
- Employment Support
- Housing Support
- Homelessness Support
- Child Care
**CORPORATE OVERVIEW**

**2019 Budget**

**Thriving:**
Communities are integrated, safe and complete.

<table>
<thead>
<tr>
<th>OPERATING</th>
<th>CAPITAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1.41 billion</td>
<td>$1.20 billion</td>
</tr>
</tbody>
</table>

**SERVICES:**
- Early Growth and Development
- Chronic Disease Prevention
- Infectious Disease Prevention
- Water Supply
- Wastewater
- Waste
- Roads and Transportation
- Land Use Planning
- Heritage, Arts and Culture
- Police Services
- Conservation Authorities
- Assessment Services

**Integrated, Safe and Complete Communities**

- Treating 575 million litres of water each day to provide 338,000+ customers safe drinking water
- Peel Regional Police responding to 247,000 citizen initiated events and Ontario Provincial Police to 25,300 calls
- 90% of students receive full immunizations, offering them protection from getting or spreading infectious diseases
- Maintaining 1,663 lane kilometres of road to help keep residents safe and traffic moving
- 542,000 tonnes of waste managed for 347,100 curbside and 102,900 multi-residential households
- 58,000 Children and caregivers who participated in EarlyON programs

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58,000 Children and caregivers who participated in EarlyON programs
## CORPORATE OVERVIEW
### 2019 Budget

### A Future-Oriented and Accountable Government

**Leading:**
Government is future-oriented and accountable.

<table>
<thead>
<tr>
<th>$186 million OPERATING</th>
</tr>
</thead>
<tbody>
<tr>
<td>$39 million CAPITAL</td>
</tr>
</tbody>
</table>

- Our Contact Centre provided live support to 1 million people
- 72% Employee engagement
- 8 out of 10 client satisfaction rating
- 74% of residents reported the Region provides value for tax dollars
- Earned a Triple-A credit rating – the highest possible rating
- Maintaining $28B of Regional assets, such as roads, bridges and buildings

### FOCUS AREA SERVICES
- Corporate Services
- Finance
- Digital and Information Services
Continuing to find ways to save money

- Taxpayer benefits from Peel’s disciplined approach to Continuous Improvement
- Program evaluation, business process management or LEAN
- Alternate service delivery models
- **Cost savings** - $7.2 million
- **Cost avoidance** - $3.7 million

<table>
<thead>
<tr>
<th>Continuous Improvement 2015 - 2018</th>
<th>$ Million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regionally Controlled Tax Supported</td>
<td>$52.9</td>
</tr>
<tr>
<td>Utility Rate Supported</td>
<td>12.8</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$65.7</strong></td>
</tr>
</tbody>
</table>
Managing Risks

CORPORATE OVERVIEW

2019 Budget

- Legislation and Regulations
- External Funding Levels
- Climate/Weather
- Changing Nature of Employment
- Economic and Market Volatility
## CORPORATE OVERVIEW

### 2019 Budget

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peel Region</td>
<td>41%</td>
</tr>
<tr>
<td>Local Municipalities</td>
<td>40%</td>
</tr>
<tr>
<td>Education</td>
<td>19%</td>
</tr>
</tbody>
</table>

What the Average Property Tax Bill Funds
CORPORATE OVERVIEW

2019 Budget

<table>
<thead>
<tr>
<th>Tax Supported</th>
<th>Operating Overview</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operations</td>
<td>2.3% Operations</td>
</tr>
<tr>
<td>Infrastructure Levy</td>
<td>1.0% Infrastructure Levy</td>
</tr>
</tbody>
</table>

Net Tax Levy: 3.3%

Average Utility Rate Increase: 6.5%
**Corporate Overview**

**2019 Budget**

- *Conservation Authorities*
  - $44M, 2%
- *MPAC*
  - $19M, <1%
- *Police Services*
  - $481M, 19%
- Regional Services
  - $1,957M, 78%

**Total Expenditures:**

- **Tax & Utility**
  - $2.5 billion

*External Agencies Operating Budget total $544M

MPAC: Municipal Property Assessment Corporation
How Do We Fund Our Services?

CORPORATE OVERVIEW

2019 Budget

Grants and Subsidies
$670M, 27%

Utility
$413M, 17%

Other
$328M, 13%

Property Tax
$1,091M, 43%

Less than half funded by Property Tax
<table>
<thead>
<tr>
<th>Service</th>
<th>2019 Increase Amount ($M)</th>
<th>Impact on Net Tax Levy (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Paramedics</td>
<td>4.8</td>
<td></td>
</tr>
<tr>
<td>Homelessness Support</td>
<td>2.5</td>
<td></td>
</tr>
<tr>
<td>Child Care</td>
<td>1.1</td>
<td></td>
</tr>
<tr>
<td>Long Term Care</td>
<td>0.9</td>
<td></td>
</tr>
<tr>
<td>Infectious Disease Prevention</td>
<td>0.6</td>
<td></td>
</tr>
<tr>
<td>Employment Support</td>
<td>0.6</td>
<td></td>
</tr>
<tr>
<td>Chronic Disease Prevention</td>
<td>0.5</td>
<td></td>
</tr>
<tr>
<td>Waste</td>
<td>0.5</td>
<td></td>
</tr>
<tr>
<td>Early Growth &amp; Development</td>
<td>0.3</td>
<td></td>
</tr>
<tr>
<td>TransHelp</td>
<td>0.05</td>
<td></td>
</tr>
<tr>
<td><strong>Total Provincial Funding</strong></td>
<td><strong>$11.85</strong></td>
<td><strong>1.1%</strong></td>
</tr>
</tbody>
</table>

*Gross Provincial Funding is $670 M
Labour Costs

- Utility Rate Based: $69M, 4%
- Subsidy Based: $166M, 8%
- Property Tax Based: $287M, 15%
- Program Services & Capital Reserves Contribution: $1,436M, 73%

Labour cost ~¾ of Budget

Total Regionally Controlled Services Budget: $1.96B
Total Labour Costs at 27%: $0.52B
CORPORATE OVERVIEW

2019 Budget

Total $1.96B

Labour Costs
$522M, 27%

Infrastructure Intensive
Tax & Utility $358M, 25%

Leveraging the Private Sector
$217M, 15%

Working with Partners to Achieve Outcomes
$550M, 39%

Non-Labour Costs 73% of Budget

Program Services
$313M, 21%

Non-Labour Costs

Note: Regionally Controlled Services only
### Regionally Controlled Services

<table>
<thead>
<tr>
<th>Tax Supported</th>
<th>2018 * (FTEs)</th>
<th>2019 (FTEs)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Living</td>
<td>2,139</td>
<td>2,193</td>
</tr>
<tr>
<td>Thriving</td>
<td>1,178</td>
<td>1,193</td>
</tr>
<tr>
<td>Leading</td>
<td>742</td>
<td>751</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>4,059</strong></td>
<td><strong>4,137</strong></td>
</tr>
</tbody>
</table>

| Utility Rate Supported | 515 | 518 |

*Includes 25 positions made regular in 2019 to maintain service levels previously approved and funded by Council.*
CORPORATE OVERVIEW

2019 Budget

TAX SUPPORTED OPERATING
## Corporate Overview

### 2019 Budget

<table>
<thead>
<tr>
<th>Category</th>
<th>Council’s Target</th>
<th>Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Toronto &amp; Region Conservation*</td>
<td>1.7%</td>
<td>4.6%</td>
</tr>
<tr>
<td>Credit Valley Conservation *</td>
<td>3.2%</td>
<td>3.7%</td>
</tr>
<tr>
<td>Peel Regional Police **</td>
<td>3.2%</td>
<td>3.2%</td>
</tr>
<tr>
<td>Conservation Halton</td>
<td>3.2%</td>
<td>3.0%</td>
</tr>
<tr>
<td>Regionally Controlled **</td>
<td>3.2%</td>
<td>2.9%</td>
</tr>
<tr>
<td>Ontario Provincial Police</td>
<td>2.5%</td>
<td>(4.8%)</td>
</tr>
<tr>
<td><strong>Base Increase sub-total</strong></td>
<td><strong>3.2</strong></td>
<td><strong>3.0</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Category</th>
<th>Council’s Target</th>
<th>Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assessment Growth</td>
<td>(1.1%)</td>
<td>(1.5%)</td>
</tr>
<tr>
<td>Base Increase</td>
<td>2.1%</td>
<td>1.5%</td>
</tr>
<tr>
<td>Additional Community Priorities directed for 2019</td>
<td>0.3%</td>
<td>1.8%</td>
</tr>
<tr>
<td><strong>Net Tax Levy</strong></td>
<td><strong>2.4%</strong></td>
<td><strong>3.3%</strong></td>
</tr>
</tbody>
</table>

*Excludes one time costs

**Excludes Council requested resource plan
How We Arrived at Proposed Net Tax Levy Increase of 3.3%

- Base Target 2.1%
- Overall Target 2.4%

Includes $13M Peel Police Base increase (3.2%)

$16.4M - Base Increase to fund approved service levels - Dec 2017
2019 Budget

Butterfly Model +0.13%

Net Tax Levy Increase

- Overall Target 2.4%
- Base Target 2.1%
- $1.3M - Butterfly Model - May 2018
- $16.4M - Base Increase to fund approved service levels - Dec 2017
2019 Budget

Policing – Community Events  +0.02%

- $0.25M - Policing for Community Events - May 2018
- $1.3M - Butterfly Model - May 2018
- $16.4M - Base Increase to fund approved service levels - Dec 2017
CORPORATE OVERVIEW

2019 Budget

Expanded EarlyON Child Care +0.14%

Net Tax Levy Increase

- Overall Target 2.4%
- Base Target 2.1%

$1.5M - EarlyON - May 2018
$0.25M - Policing for Community Events - May 2018
$1.3M - Butterfly Model - May 2018
$16.4M - Base Increase to fund approved service levels - Dec 2017
CORPORATE OVERVIEW

2019 Budget

Development Charge Exemptions +0.02%

- $0.25M - DC Exemptions - June 2018
- $1.5M - EarlyON - May 2018
- $0.25M - Policing for Community Events - May 2018
- $1.3M - Butterfly Model - May 2018
- $16.4M - Base Increase to fund approved service levels - Dec 2017
Waste Diversion +0.08%

- $0.8M - Waste Diversion - June 2018
- $0.25M - DC Exemptions - June 2018
- $1.5M - EarlyON - May 2018
- $0.25M - Policing for Community Events - May 2018
- $1.3M - Butterfly Model - May 2018
- $16.4M - Base Increase to fund approved service levels - Dec 2017
2019 Budget

**CORPORATE OVERVIEW**

**Net Tax Levy Increase**

- **Overall Target 2.4%**
- **Base Target 2.1%**

- $8.6M - Peel Police Services Board Recommended - Sept 2018
- $0.8M - Waste Diversion - June 2018
- $0.25M - DC Exemptions - June 2018
- $1.5M - EarlyON - May 2018
- $0.25M - Policing for Community Events - May 2018
- $1.3M - Butterfly Model - May 2018
- $16.4M - Base Increase to fund approved service levels - Dec 2017
**CORPORATE OVERVIEW**

**2019 Budget**

**Grant for Malton Community Centre +0.6%**

- $6.0M - Grant for Malton Community Centre - Sept 2018
- $8.6M - Peel Police Services Board Recommended - Sept 2018
- $0.8M - Waste Diversion - June 2018
- $0.25M - DC Exemptions - June 2018
- $1.5M - EarlyON - May 2018
- $0.25M - Policing for Community Events - May 2018
- $1.3M - Butterfly Model - May 2018
- $16.4M - Base Increase to fund approved service levels - Dec 2017
## CORPORATE OVERVIEW

### 2019 Budget

<table>
<thead>
<tr>
<th>Regionally Controlled</th>
<th>External Agencies*</th>
<th>Total ($Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2018 Services to 2019 Population</strong></td>
<td>$2.3</td>
<td>$13.5</td>
</tr>
<tr>
<td><strong>Continuous Improvement Savings</strong></td>
<td>(2.5)</td>
<td>(1.7)</td>
</tr>
<tr>
<td><strong>Service investments</strong></td>
<td>17.6</td>
<td>11.3**</td>
</tr>
<tr>
<td><strong>Capital Infrastructure (1%)</strong></td>
<td>10.4</td>
<td>-</td>
</tr>
<tr>
<td><strong>NET TAX LEVY INCREASE</strong></td>
<td><strong>$27.8</strong></td>
<td><strong>$23.1</strong></td>
</tr>
</tbody>
</table>

*External Agencies include:
- Peel Regional Police (PRP)
- Ontario Provincial Police – Caledon
- Conservation Authorities (CAs)
- Municipal Property Assessment Corporation

** Includes PRP’s additional resource plan of $8.6 million and CAs’ special levy of $1.3 million.
**CORPORATE OVERVIEW**

**2019 Budget**

**Living:**
People’s lives are improved in their time of need.

+$12.7 million
OPERATING

- **+12,300** paramedic response calls
- **+68,000** more accessible transportation rides
- Pilot for **victims of Human Sex Trafficking**
- Additional **280** child care fee subsidies
- Implementation of **Butterfly** model to enhance quality of life for **73** residents
- **$6M** grant for **Malton Community Centre**

**Improving People’s Lives**

Note: Regionally Controlled Tax Services
Moving towards 75% 3R waste diversion target & 5,000 new households

Thriving: Communities are integrated, safe and complete.

Expansion of EarlyON services for 9,200 children & parents

38.6 KM more sidewalks and paved shoulders

Maintaining PAMA’s 100+ exhibitions

+$3.8 million operating

Note: Regionally Controlled Tax Services
CORPORATE OVERVIEW

2019 Budget

Leading:
Government is future-oriented and accountable.

+$1.1 million
OPERATING

Note: Regionally Controlled Tax Services

A Future-Oriented and Accountable Government

$250K grants for policing at community events
$132K attract and retain staff in a competitive environment
$262K improve procurement process in a complex environment
$250K Development Charge discretionary exemptions
($4.3M) reduction in tax support of utility operations
### Corporate Overview

**2019 Budget**

<table>
<thead>
<tr>
<th>Request</th>
<th>$ Millions</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018 Services to 2019 Population</td>
<td>($0.2)</td>
</tr>
<tr>
<td>Service Demands</td>
<td>11.6</td>
</tr>
<tr>
<td>Capital Infrastructure (1%)</td>
<td>10.4</td>
</tr>
<tr>
<td>Grant to Malton Community Centre</td>
<td>6.0</td>
</tr>
<tr>
<td>Regionally Controlled</td>
<td>27.8</td>
</tr>
<tr>
<td>External Agencies*</td>
<td>14.5</td>
</tr>
<tr>
<td>Additional Peel Police Services Board Request</td>
<td>8.6</td>
</tr>
<tr>
<td><strong>TOTAL Requests</strong></td>
<td><strong>$50.9</strong></td>
</tr>
</tbody>
</table>

*External Agencies include:*
- Peel Regional Police (PRP), Ontario Provincial Police – Caledon, Conservation Authorities (CAs), Municipal Property Assessment Corporation

### Funding Sources

<table>
<thead>
<tr>
<th>Funding Sources</th>
<th>$ Millions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assessment Growth</td>
<td>15.6</td>
</tr>
<tr>
<td><strong>TOTAL Revenues</strong></td>
<td><strong>$15.6</strong></td>
</tr>
</tbody>
</table>

**1.4% Property Tax increase to fund a Gap of $35M**
Based on $100,000 of Residential Assessment

Per $100,000 assessment value:
Property Tax increase: $12.21
2019 Property Tax: $380.36

External Agencies: Police, Conservation Authorities, MPAC, Housing Support, Waste Management, Roads and Transportation, Capital Investment Plan, Paramedic Services, Long Term Care, TransHelp, Enterprise Programs & Services, Income Support, Community Investment, Early Growth and Development, Chronic Disease Prevention, Homelessness Support, Infectious Disease Prevention, Child Care, Heritage, Arts and Culture, Land Use Planning, Employment Support, Adult Day

Regionally Controlled Services: Police, Conservation Authorities, MPAC, Housing Support, Waste Management, Roads and Transportation, Capital Investment Plan, Paramedic Services, Long Term Care, TransHelp, Enterprise Programs & Services, Income Support, Community Investment, Early Growth and Development, Chronic Disease Prevention, Homelessness Support, Infectious Disease Prevention, Child Care, Heritage, Arts and Culture, Land Use Planning, Employment Support, Adult Day
### Regional Tax Impact by Housing Type

<table>
<thead>
<tr>
<th></th>
<th>Market Assessment Value(^1)</th>
<th>Property Tax(^2)</th>
<th>2019 Increase(^2)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Brampton</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single Family Home</td>
<td>$251,550</td>
<td>$997</td>
<td>$32</td>
</tr>
<tr>
<td>Townhouse</td>
<td>$396,390</td>
<td>$1,572</td>
<td>$50</td>
</tr>
<tr>
<td>Semi-Detached House</td>
<td>$544,330</td>
<td>$2,158</td>
<td>$69</td>
</tr>
<tr>
<td><strong>Town of Caledon</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single Family Home</td>
<td>$492,970</td>
<td>$1,456</td>
<td>$4</td>
</tr>
<tr>
<td>Townhouse</td>
<td>$425,520</td>
<td>$1,256</td>
<td>$3</td>
</tr>
<tr>
<td>Semi-Detached House</td>
<td>$634,320</td>
<td>$1,873</td>
<td>$5</td>
</tr>
<tr>
<td><strong>Mississauga</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single Family Home</td>
<td>$313,670</td>
<td>$1,191</td>
<td>$41</td>
</tr>
<tr>
<td>Townhouse</td>
<td>$468,320</td>
<td>$1,778</td>
<td>$61</td>
</tr>
<tr>
<td>Semi-Detached House</td>
<td>$719,770</td>
<td>$2,733</td>
<td>$94</td>
</tr>
</tbody>
</table>

\(^1\) MPAC Value is the average for each housing type

\(^2\) 2019 Property Tax and 2019 Increase are estimated values
CORPORATE OVERVIEW

2019 Budget

UTILITY RATE
SUPPORTED OPERATING

Investing to build our Community for Life
### 2019 Budget

**Water and wastewater services for 4,550 new customers**

<table>
<thead>
<tr>
<th></th>
<th>2019 Net Increase ($Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maintain Service Level</td>
<td>$10.9</td>
</tr>
<tr>
<td>Continuous Improvement Savings</td>
<td>($4.6)</td>
</tr>
<tr>
<td>Service Investments</td>
<td>$0.1</td>
</tr>
<tr>
<td>Capital Infrastructure</td>
<td>$17.4</td>
</tr>
<tr>
<td><strong>Total Increase</strong></td>
<td><strong>$23.8</strong></td>
</tr>
</tbody>
</table>

**Average Utility Rate Increase**: 6.5%
## Utility Rate Payer Impact

<table>
<thead>
<tr>
<th></th>
<th>Residential</th>
<th>Small Business</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Increase</strong></td>
<td>$0.10/day</td>
<td>$0.28/day</td>
</tr>
<tr>
<td></td>
<td>$38/year</td>
<td>$101/year</td>
</tr>
<tr>
<td><strong>Annual Water Bill</strong></td>
<td>$697</td>
<td>$1,784</td>
</tr>
<tr>
<td><strong>Annual Consumption</strong></td>
<td>290m³</td>
<td>695m³</td>
</tr>
</tbody>
</table>
CORPORATE OVERVIEW

2019 Budget

Utility Rates are Competitive

*Based on 2018 Residential Rates

Note: York Region - average of three municipalities: Markham, Vaughan & Richmond Hill
CORPORATE OVERVIEW

2019 Budget

Water Bill
2020 – 2022 Outlook

*Based on 2018 Residential Rates

Note: York Region - average of three municipalities: Markham, Vaughan & Richmond Hill
CAPITAL PLAN & BUDGET
Corporate Overview

2019 Budget

Ten Year Capital Plan

Capital Plan Funding:
- 55% Reserves
- 39% Development Charges
- 3% External
- 3% Debt

Regionally Controlled Tax
$2,946M, 40%

Conservation Authority Managed
$22M, < 1%

Peel Regional Police
$403M, 5%

Utility Rate Supported
$4,084M, 55%

Tax & Utility
$7.5 billion
CORPORATE OVERVIEW

2019 Budget

Ten Year Capital Plan
Regionally Controlled - $7.0B

Living:
People’s lives are improved in their time of need.
$773M

Thriving:
Communities are integrated, safe and complete.
$6,070M

Leading:
Government is future-oriented and accountable.
$187M
How We Pay for the Capital Plan

Capital Reserves
$3,791M, 54%

Debt
$226M, 3%

External
$180M, 3%

Development Charges
$2,833M, 40%

Regionally Controlled
$7.0 billion
## Where Do We Invest

<table>
<thead>
<tr>
<th>Description</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>State of Good Repair</td>
<td>42%</td>
</tr>
<tr>
<td>$2.9B</td>
<td></td>
</tr>
<tr>
<td>DC Funded Growth</td>
<td>41%</td>
</tr>
<tr>
<td>$2.8B</td>
<td></td>
</tr>
<tr>
<td>Non DC Funded Growth and Council Priorities</td>
<td>17%</td>
</tr>
<tr>
<td>$1.3B</td>
<td></td>
</tr>
</tbody>
</table>

Note: Regionally Controlled Services
Unfunded gap requires 1% for 6 years

1% ↑ in 2019

Total Available Funding (including interest) $3.4 B

Seniors Health & Wellness Village

Total Asset Value: $3.5 B
CETNED OVERVIEW

2019 Budget

Ensure the Capital Plan is Sustainable

$1.6 B - 20 Year Funding Shortfall

Utility Rate

Unfunded gap - requires 5% for 3 years

5% ↑ in 2019

Utility Supported 2019 – 2038
Non-DC Capital Plan Portion to be Funded from Utility Rate

$5.7 B

Total Available Funding (including interest)

$4.1 B

Total Asset Value: $24.3B
Why Increase Infrastructure Levy

- To match Federal & Provincial infrastructure funding
- To manage unanticipated capital work
- To sustain 2019 and future capital program
- To manage credit rating risk
**CORPORATE OVERVIEW**

**2019 Budget**

**Borrow Only for Substantial Assets**

Provincial Maximum Annual Repayment Limit

Debt $740 million lower than forecast

DC Related  Non-DC Related

2019  2020  2021  2022  2023  2024  2025
2019 Budget

Capital Budget

Regionally Controlled Tax Supported
$413M, 33%

Conservation Authority Managed
$4M, <1%

Peel Regional Police
$51M, 4%

Utility Rate Supported
$803M, 63%

Tax & Utility
$1.3 billion

Capital Budget Funding:
- 40% Reserves
- 53% Development Charges
- 2% External
- 5% Debt
# Priority Capital Investments

**Regionally Controlled - $1.2B**

## Living:
- People's lives are improved in their time of need.

- $34 million
  - Ambulance Fleet and Support Vehicles
  - TransHelp – vehicles, technology
  - Maintain Long Term Care Homes
  - Brampton Youth Shelter

## Thriving:
- Communities are integrated, safe and complete.

- $1,143 million
  - East Brampton Transmission Main Twinning
  - Central Brampton Sub-Transmission Main
  - G.E. Booth Wastewater Treatment Plant
  - Mississauga Road – Bovaird Drive to Mayfield Road
  - Anaerobic Digestion Facility
  - Cawthra Road Sanitary Trunk Sewer
  - Victoria Yard Replacement

## Leading:
- Government is future-oriented and accountable.

- $39 million
  - Maintain Technology Assets
  - Maintain Office Facilities
### Tax Supported Programs

<table>
<thead>
<tr>
<th></th>
<th>2019 Council’s Target</th>
<th>2019 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regionally Controlled Services</td>
<td>3.2%</td>
<td>2.9%*</td>
</tr>
<tr>
<td>External Agencies</td>
<td>3.2%</td>
<td>3.3%*</td>
</tr>
<tr>
<td>Base Net Expenditure Increase</td>
<td>3.2%</td>
<td>3.0%</td>
</tr>
<tr>
<td>Assessment Growth</td>
<td>(1.1%)</td>
<td>(1.5%)</td>
</tr>
<tr>
<td><strong>Base Pressures sub-total</strong></td>
<td><strong>2.1%</strong></td>
<td><strong>1.5%</strong></td>
</tr>
<tr>
<td>Additional Community Priorities</td>
<td>Recommended for 2019</td>
<td>0.3%</td>
</tr>
<tr>
<td><strong>Net Tax Levy</strong></td>
<td><strong>2.4%</strong></td>
<td><strong>3.3%</strong></td>
</tr>
</tbody>
</table>

* Excludes additional Council requested priorities

### Utility Supported Programs

<table>
<thead>
<tr>
<th></th>
<th>2019 Council’s Target</th>
<th>2019 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operations</td>
<td>2.1%</td>
<td>1.5%</td>
</tr>
<tr>
<td>Capital Infrastructure</td>
<td>5.0%</td>
<td>5.0%</td>
</tr>
<tr>
<td><strong>Average Utility Rate Impact</strong></td>
<td><strong>7.1%</strong></td>
<td><strong>6.5%</strong></td>
</tr>
</tbody>
</table>
Average Residential Property Tax Impact

**ASSUMPTIONS:**
- Peel 37% (3.3% NTL increase)
- Education 16% (0% increase)
- Local 47% (4% NTL =1.9% property tax increase, 5% =2.4%, 6% =2.8%, 7% =3.3%)
Average Residential Property Tax Impact

**Corporation Overview**

**2019 Budget**

NTL: net tax levy increase

Assumptions:
- Peel 35% (3.3% NTL increase)
- Education 20% (0% increase)
- Local 45% (4% NTL = 1.8% property tax increase, 5% = 2.3%, 6% = 2.7%, 7% = 3.3%)
2019 Budget

Average Residential Property Tax Impact

NTL: net tax levy increase
Assumptions:
* Peel 44% (3.3% NTL increase)
  Education 21% (0% increase)
  Local 35% (4% NTL =1.4% property tax increase, 5%=1.8%, 6%=2.1%, 7%=2.5%)
CORPORATE OVERVIEW
2019 Budget

2020 – 2022 OUTLOOK
### CORPORATE OVERVIEW

#### 2019 Budget

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020*</th>
<th>2021*</th>
<th>2022*</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Tax Levy Increase</strong></td>
<td>3.3%</td>
<td>3.6%</td>
<td>3.8%</td>
<td>3.5%</td>
</tr>
<tr>
<td><strong>Regionally Controlled Services</strong></td>
<td>3.2%</td>
<td>3.0%</td>
<td>3.8%</td>
<td>3.6%</td>
</tr>
<tr>
<td><strong>External Agencies</strong></td>
<td>3.6%</td>
<td>4.3%</td>
<td>3.8%</td>
<td>3.5%</td>
</tr>
</tbody>
</table>

*Includes 1% for Tax Supported Capital plan and assumes 1.1% for Assessment Growth.

#### 2020 to 2022 Outlook
Next Steps:
Regionally Controlled Service Presentations

Future Budget Meetings:
Thursday, January 24 – External agencies
- Peel Regional Police
- Ontario Provincial Police
- Conservation Authorities:
  - Conservation Halton
  - Toronto & Region Conservation Authority
  - Credit Valley Conservation Authority
- Regional Budget Summary

Thursday, January 31 – As required
Living

Communities are integrated, safe and complete.

Thriving

Government is future-oriented and accountable.

Leading

People’s lives are improved in their time of need.

Investing in better outcomes for residents