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Region Financed External Organizations

Peel Regional Police

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D. 2003 Capital Budget & Forecast to 2012

1. Capital Budget Highlights

The Peel Regional Police 2003 capital budget totals \$21,744,000 (\$19,792,000 Status Quo Service Level and \$1,952,000 Unmet Needs Program [Emergency Response Unit and Street Crime]) and the 10-year capital plan equals \$161,925,000 (\$159,973,000 Status Quo Service Level and \$1,952,000 Unmet Needs Program). The budget is classified into the components of communication equipment, computer systems, land and facilities, operational and office equipment, vehicles, Airport division, and unmet needs.

Project highlights for 2003 include replacing the Automated Fingerprint Identification System, a new Community Station to be located in Erindale, instituting an Automatic Vehicle Locator system, refurbishment of the headquarters facility, purchase of equipment for unmet needs programs, and constructing the computer and communications infrastructure at the new Derry Road facility.

Highlights for the remaining 10-year plan include 3 new Community Stations, replacing the Voice Radio system, introducing field use of portable computers, purchase of equipment and vehicles for additional officers, and replacing existing equipment.

When comparing last year's 10-year capital plan to this year's 10-year capital plan there is an increase of \$29.5 million.

The most significant increase is \$15.0 million for communication equipment, primarily due to the inclusion of a project for the replacement of the existing VCOM (Voice Radio) system in 2012.

The increase of \$12.0 million for computer equipment is due to the change from leasing to purchasing PC's (leasing was done through the current budget), the replacement in 2012 of three systems (Automated Fingerprint Identification System, Voice Recognition software, and the Mugshot system), and telecommunication infrastructure for the new Derry Road facility.

The land and facilities component of the plan has a \$5.2 million decrease over last year. A number of land purchase projects were approved in the 2002 plan, and thus excluded from the 10 year plan commencing in 2003. However, these are offset by the addition of projects for facilities refurbishment and facilities expansion.

Vehicle spending over the next 10-year period has increased by \$3.8 million which is primarily due to revisions to the replacement schedule.

Office and operational equipment spending over the next 10-year period has increased by \$1.5 million, including the replacement of radar equipment, marine and dive unit equipment, tactical and Explosives Disposal Unit equipment and by a revised schedule of furniture replacement.

Capital projects for the Airport Division are increasing by \$0.4 million to reflect revisions to the replacement schedule. This increase is fully recoverable from the Greater Toronto Airports Authority.

Unmet Needs capital requirements totaling \$2.0 million reflects the vehicle, radios and equipment required to outfit an extra 16 officers in the S2treet Crime Unit and 80 additional officers for the new Emergency Response Units.

The 10-year capital plan is fully financed and remains debt-free. With continued contributions, reserves are forecast to remain at adequate levels in future years. Capital expenditures in the 10-year plan will be funded via reserves (\$143,829,000 or 88.8 per cent), development charge collections (\$8,018,000 or 5.0 per cent), revenue received from the Greater Toronto Airports Authority (\$3,841,000 or 2.4 per cent), or contributions received from VCOM Group partners (\$6,237,000 or 3.8 per cent).

2. 2003 Capital Budget and Forecast to 2012 Reports

Ten Year Capital Program Summary – Expenditure and Financing by Year

Program summary of total expenditure and financing sources by sub-program and year, for the 10-year capital plan.

Ten Year Combined Capital Program

Detailed listing of the program's projects by sub-program, for the 10-year capital plan, including a description of each project.

2003 Financing Sources and Funding Status

Project listing of total expenditures and financing sources for 2003 by sub-program, including funding status for each project, identified as "A" for Approved or "P" for Pending.

Ten Year Capital Program Summary - Expenditure and Financing by Year (\$000s)

<u>Expenditures</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>TOTAL</u>
Land and Facility	2,955	817	423	1,538	1,438	3,755	10,926
Operational and Office Equipment	2,653	1,336	3,356	1,144	1,436	12,729	22,654
Vehicles	4,371	4,484	4,932	4,906	4,802	26,860	50,355
Airport	864	571	914	423	303	766	3,841
VCOM Management Group	454	500	0	0	0	14,604	15,558
Communication Equipment	1,492	6,477	248	1,777	248	2,019	12,261
Computer System	7,003	4,397	4,014	2,268	3,365	23,331	44,378
Expand Street Crime Unit and establish Emergency Response Units	1,952	0	0	0	0	0	1,952

Total Expenditures	21,744	18,582	13,887	12,056	11,592	84,064	161,925
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Proposed Financing

DCA	707	898	512	1,534	1,538	2,829	8,018
External	864	777	914	423	303	6,797	10,078
Internal	20,173	16,907	12,461	10,099	9,751	74,438	143,829

Total Financing	21,744	18,582	13,887	12,056	\$11,592	84,064	161,925
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Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
Land and Facility								
Projects dealing with division requirements, community stations and maintenance of police facilities. Major projects include the purchase of land for future growth and site development costs for a driver training track.								
03-8300	FACILITIES PREVENTATIVE MAINTENANCE TO UNDERTAKE THE ONGOING MAINTENANCE OF EXISTING FACILITIES.	423	423	423	423	423	2,115	4,230
03-8320	FACILITIES EXPANSION ONGOING EXPANSION/RENOVATIONS TO ALL PRP FACILITES TO MEET GROWTH REQUIREMENTS.	508	0	0	1,015	1,015	1,443	3,981
03-8330	FACILITIES REFURBISHMENT TO UNDERTAKE THE REFURBISHMENT OF EXISTING PRP FACILITIES TO ALLOW FOR THE CONTINUED SAFE AND EFFECTIVE OPERATIONS OF BUREAUX LOCATED WITHIN THESE FACILITIES.	1,827	0	0	0	0	0	1,827
03-8340	FACILITIES STUDY TO UNDERTAKE A STUDY OF FACILITIES' REQUIREMENTS.	0	0	0	100	0	0	100
03-8700	COMMUNITY STATIONS TO UNDERTAKE THE SELECTION, DESIGN, OUTFITTING AND OPENING OF ONE 1500-2400 SQ. FT. OFFSITE COMMUNITY STATIONS.	197	394	0	0	0	197	788
10 YearTotals For: LF		2,955	817	423	1,538	1,438	3,755	10,926

Operational and Office Equipment

Projects dealing with the replacement of operational, specialized and office equipment for police.

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
03-8000	REPLACEMENT OF OFFICE EQUIPMENT AND FURNITURE TO UNDERTAKE THE PLANNED REPLACEMENT OF OFFICE EQUIPMENT AND FURNITURE.	704	328	362	165	207	3,596	5,362
03-8400	REPLACEMENT OF SPECIALIZED OPERATIONAL EQUIPMENT TO UNDERTAKE THE PLANNED REPLACEMENT OF SPECIALIZED OPERATIONAL EQUIPMENT.	1,808	867	1,253	838	1,088	6,828	12,682
03-8420	PERSONAL EQUIPMENT FOR NEW POLICE STAFF TO UNDERTAKE THE PURCHASE OF ADDITIONAL EQUIPMENT FOR NEW OFFICERS (PISTOLS & AMMUNITION, BODY ARMOUR AND UNIFORMS & PERSONAL EQUIPMENT).	141	141	141	141	141	705	1,410
03-8820	PRISM (AUDIO DISK) TO UNDERTAKE THE PLANNED REPLACEMENT OF THE AUDIO DISK SYSTEM.	0	0	1,600	0	0	1,600	3,200
10 YearTotals For: OE		2,653	1,336	3,356	1,144	1,436	12,729	22,654

Vehicles

Projects dealing with the replacement and additional growth requirements of marked, unmarked and special policing vehicles.

03-8100	VEHICLE REPLACEMENT TO UNDERTAKE THE ONGOING PURCHASES OF REPLACEMENT VEHICLES.	4,100	4,206	4,654	4,621	4,513	25,385	47,479
03-8110	VEHICLES FOR NEW POLICE STAFF TO UNDERTAKE THE PURCHASE OF ADDITIONAL VEHICLES TO ACCOMMODATE GROWTH.	271	278	278	285	289	1,475	2,876
10 YearTotals For: VH		4,371	4,484	4,932	4,906	4,802	26,860	50,355

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
Airport								
Projects dealing with the equipment requirements for the Airport Division including operational, computer and communication equipment as well as vehicles and furniture.								
03-8500	AIRPORT DIVISION THIS PROJECT REPRESENTS AIRPORT DIVISION REQUIREMENTS AND IS ENTIRELY FUNDED BY THE GREATER TORONTO AIRPORTS AUTHORITY.	864	571	914	423	303	766	3,841
10 YearTotals For: XA		864	571	914	423	303	766	3,841

VCOM Management Group

Projects dealing with the equipment requirements of the VCOM Management Group, a multi agency entity between Peel Regional Police, Brampton, Caledon, and Mississauga Fire Services, and the Region of Peel Public Works.

03-8615	VCOM GENERATORS TO IMPLEMENT VCOM GENERATORS AT THE CLARKSON & STREETSVILLE SITES.	454	0	0	0	0	0	454
03-8920	VCOM SOFTWARE/HARDWARE REPLACEMENT REPLACE THE CURRENT VERSION OF SOFTWARE RUNNING ON THE VCOM CONTROL COMPUTERS AND HARDWARE WITH THE LATEST VERSION. SOME SOFTWARE SENSITIVE HARDWARE WILL ALSO NEED REPLACING. ONCE THE SOFTWARE VERSION IS UPGRADED AS A CAPITAL PROJECT, ENHANCEMENTS AND BUG FIXES WILL BE RELEASED QUARTERLY UNDER A SOFTWARE MAINTENANCE AGREEMENT IN THE VCOM CURRENT BUDGET. ALL VCOM GROUP MEMBERS WILL CONTRIBUTE FUNDING.	0	500	0	0	0	14,604	15,104
10 YearTotals For: XV		454	500	0	0	0	14,604	15,558

Communication Equipment

Projects dealing with the replacement of radios, speakers and sirens contained in vehicles, telephone equipment and site antenna equipment.

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
03-8600	COMMUNICATION EQUIPMENT FOR NEW POLICE STAFF TO UNDERTAKE THE PURCHASE OF ADDITIONAL COMMUNICATION EQUIPMENT TO ACCOMMODATE GROWTH.	125	208	208	208	208	1,040	1,997
03-8605	TELECOMMUNICATIONS EQUIPMENT TO UNDERTAKE THE PURCHASE AND REPLACEMENT OF TELECOMMUNICATIONS EQUIPMENT.	63	40	40	40	40	200	423
03-8610	REPLACEMENT OF SPECIALIZED TEST AND MEASUREMENT EQUIPMENT TO REPLACE COMMUNICATION TESTING EQUIPMENT PURCHASED IN 1999 AS WELL AS RESPOND TO TECHNOLOGICAL UPGRADES IN VOICE AND DATA COMMUNICATION SYSTEMS. THIS WILL INCREASE WORK PERFORMANCE AND ENSURE THE NEEDS OF OFFSITE PARTNERS ARE MET.	0	0	0	0	0	101	101
03-8620	TELEPHONE SYSTEM AND VOICE MAIL REPLACEMENT TO UNDERTAKE THE PLANNED REPLACEMENT AND UPGRADE OF THE TELEPHONE SYSTEM INCLUDING THE VOICE MAIL COMPONENT.	0	0	0	1,529	0	0	1,529
03-8630	VCOM SQUARE ONE RADIO COVERAGE TO PROVIDE IMPROVED INDOOR RADIO COVERAGE FOR THE VCOM SYSTEM IN SQUARE ONE FOR PEEL REGIONAL POLICE AND MISSISSAUGA FIRE DEPARTMENT.	250	0	0	0	0	0	250
03-8650	DATA RADIO INFRASTRUCTURE TO UNDERTAKE THE PLANNED STARTUP OF THE LEASED DATA RADIO INFRASTRUCTURE SYSTEM.	50	0	0	0	0	0	50

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
03-8660	REPLACEMENT OF OFFICER RADIOS TO REPLACE 385 MOBILE RADIOS AND 412 PORTABLE RADIOS ORIGINALLY PURCHASED IN 1997. THESE RADIOS WILL BE UPGRADED TO DIGITAL WITH ENCRYPTION RADIO CAPABILITY.	0	6,078	0	0	0	141	6,219
03-8670	COMMUNICATION CENTER - EVACUATION ALTERNATE SITE EQUIPMENT TO REPLACE COMMUNICATIONS EQUIPMENT REQUIRED FOR THE BACK-UP EVACUATION COMMUNICATION SITE.	0	0	0	0	0	235	235
03-8680	REPLACEMENT OF TAPE LOGGER TO REPLACE THE TAPE LOGGER WHICH RECORDS ALL RADIO TRANSMISSIONS AND INCOMING TELEPHONE CALLS (IE: 9-1-1) TO THE COMMUNICATIONS CENTRE.	0	151	0	0	0	151	302
03-8690	CALL CHECKS REPLACEMENT TO UNDERTAKE THE PLANNED REPLACEMENT OF THE CALL CHECKS SYSTEM. THIS SYSTEM ALLOWS THE DISPATCHER TO IMMEDIATELY PLAYBACK A CALL IN ORDER TO REPEAT PERTINENT INFORMATION.	151	0	0	0	0	151	302
03-8695	AUTOMATIC VEHICLE LOCATOR SYSTEM TO UNDERTAKE THE PURCHASE AND INSTALLATION OF AN AUTOMATIC VEHICLE LOCATION SYSTEM.	853	0	0	0	0	0	853
10 Year Totals For: CE		1,492	6,477	248	1,777	248	2,019	12,261

Computer System

Projects dealing with the improvement, development and replacement of automated systems.

03-8200	AUTOMATED SYSTEMS IMPROVEMENT TO UNDERTAKE ANNUAL IMPROVEMENTS TO EXISTING COMPUTER EQUIPMENT AND SYSTEMS.	2,181	1,699	2,055	2,268	1,800	11,301	21,304
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Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
03-8231	ELECTRONIC DOCUMENT SYSTEM REPLACEMENT OF THE RECORDS IMAGING SYSTEM, TO REDUCE HARDCOPY STORAGE AND ENSURE THE STABILITY AND PRESERVATION OF CRITICAL RECORDS.	50	180	0	0	0	453	683
03-8232	ELECTRONIC RECORDS & INFORMATION MANAGEMENT SYSTEM TO UNDERTAKE THE IMPLEMENTATION OF A RECORDS & INFORMATION SYSTEM THAT WILL ORGANIZE THE ELECTRONIC BUSINESS AND CORPORATE TRANSACTIONS OF THE ORGANIZATION. THE SYSTEM WILL SUPPORT AN EFFICIENT WORKFLOW/BUSINESS PROCESS OF ELECTRONIC TRANSACTIONS AMONG THE VARIOUS APPLICATIONS AND DATABASES. ALSO, ENCOMPASSES A POLICY AND PROCEDURE FOR THE LONG TERM STORAGE AND MAINTENANCE ISSUES ASSOCIATED WITH VIDEOTAPES.	982	0	0	0	0	806	1,788
03-8240	CRIME ANALYSIS SYSTEM REPLACEMENT TO REPLACE THE CRIME ANALYSIS SYSTEM PURCHASED IN 2002.	0	0	0	0	0	292	292
03-8250	AUTOMATED FINGERPRINT INFORMATION SYSTEM TO UNDERTAKE THE ENHANCEMENT OF THE AFIS CAPABILITIES WITH A PEEL REGIONAL POLICE DATABASE, SEARCH ENGINE, AND ITEM PRINT ENTRY WORKSTATION.	1,913	0	0	0	0	1,913	3,826
03-8255	MUGSHOT SYSTEM - REPLACEMENT TO REPLACE THE MUGSHOT SYSTEM.	0	0	252	0	0	252	504

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
03-8260	VOICE RECOGNITION APPLICATIONS TO IMPLEMENT VOICE RECOGNITION TECHNOLOGY IN POLICE APPLICATIONS. TWO SPECIFIC AREAS ARE TARGETED. ONE IS VOICE RECOGNITION OF COMMANDS IN MOBILE WORKSTATION. THE OTHER IS VOICE RECOGNITION FOR REPORT ENTRY.	0	0	423	0	0	423	846
03-8265	ELECTRONIC PUBLIC INTERACTION TO IMPLEMENT WEB-BASED APPLICATIONS TO ALLOW INTERACTION WITH PUBLIC VIA THE INTERNET ALONG WITH E-GOVERNMENT DIRECTION. THESE APPLICATIONS CAN INCLUDE: RECRUITING, INCIDENT REPORTING, CITIZEN ALERTS, POLICE REPORT PURCHASE.	0	0	584	0	0	584	1,168
03-8270	INTERNAL SYSTEMS INTEGRATION TO UNDERTAKE THE INTEGRATION OF MAJOR INTERNAL SYSTEMS USING CIMS. THIS PROJECT ADDRESSES THE INTERFACE/INTEGRATION OF PEEL'S OWN SYSTEMS SUCH AS MUGSHOT, CRIME ANALYSIS, DOCUMENT IMAGE MANAGEMENT AND OTHER DEPARTMENTAL APPLICATIONS.	0	846	0	0	0	0	846
03-8275	DERRY ROAD TELECOMMUNICATIONS INFRASTRUCTURE THIS PROJECT SUPPLIES THE INFRASTRUCTURE FOR DATA, VOICE, AND TELECOMMUNICATIONS EQUIPMENT FOR THE NEW DERRY ROAD BUILDING.	1,051	0	0	0	5	1,049	2,105

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
03-8280	CIMS ENHANCEMENTS/INTERFACES TO PROVIDE FUNCTIONAL ENHANCEMENTS IN CIMS AND EXTERNAL INTERFACES WITH CIMS. EXAMPLES INCLUDE UCR, CPIC ENHANCEMENTS, INTERFACE CHANGES TO CPIC, AND INTERFACES TO OTHER POLICE SYSTEMS.	443	0	443	0	342	684	1,912
03-8285	SECURE ACCESS AND CONNECTIVITY TO STRENGTHEN NETWORK SECURITY AND EXTEND THE NETWORK AND SECURITY INFRASTRUCTURE TO PERMIT EXTERNAL ACCESS TO POLICE INTERNAL SYSTEMS BY EMPLOYEES, VENDORS AND PUBLIC MAINLY THROUGH THE INTERNET.	383	0	0	0	0	282	665
03-8290	FIELD USE OF PORTABLE COMPUTERS TO EQUIP FIELD OPERATIONS PERSONNEL WITH PORTABLE COMPUTERS FOR OUT-OF-VEHICLE USE IN THE FIELD, AND TO IMPLEMENT REMOTE ACCESS TO AND SYNCHRONIZATION WITH THE INTERNAL NETWORK.	0	1,672	0	0	1,218	1,591	4,481
03-8295	REPLACEMENT OF MOBILE WORKSTATIONS TO REPLACE EXISTING MOBILE WORKSTATIONS (MWS'S) IN PATROL VEHICLES.	0	0	0	0	0	3,525	3,525
03-8640	REPLACEMENT OF RECORDS' DIRECT DATA ENTRY SYSTEM TO REPLACE RECORDS' DIRECT DATA ENTRY SYSTEM.	0	0	257	0	0	176	433
10 Year Totals For: CS		7,003	4,397	4,014	2,268	3,365	23,331	44,378

Expand Street Crime Unit and establish Emergency Response Units

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
03-8800	UNMET NEEDS TO UNDERTAKE THE PURCHASE OF VEHICLES, RADIOS, AND OTHER EQUIPMENT TO OUTFIT 16 ADDITIONAL OFFICERS IN THE STREET CRIME UNIT, ALONG WITH 80 ADDITIONAL POLICE OFFICERS FOR THE NEW EMERGENCY RESPONSE UNITS WITHIN THE DIVISIONS.	1,952	0	0	0	0	0	1,952
10 YearTotals For: Unmet Needs		1,952	0	0	0	0	0	1,952
Totals for 10 Year Capital Plan:		21,744	18,582	13,887	12,056	11,592	84,064	161,925

2003 Financing Sources and Funding Status (\$000s)

2003 Funding Status:
Approved or Pending
(A/P)



<u>Project #</u>	<u>Project Name</u>	<u>Ward</u>	<u>2003</u>			
			<u>Total Expense</u>	<u>External Funding</u>	<u>Internal Funding</u>	<u>DCA</u>
Land and Facility						
A 03-8300	FACILITIES PREVENTATIVE MAINTENANCE	PEEL	423	0	423	0
A 03-8320	FACILITIES EXPANSION	PEEL	508	0	508	0
A 03-8330	FACILITIES REFURBISHMENT	PEEL	1,827	0	1,827	0
A 03-8700	COMMUNITY STATIONS	PEEL	197	0	13	184
Operational and Office Equipment						
A 03-8000	REPLACEMENT OF OFFICE EQUIPMENT AND FURNITURE	PEEL	704	0	704	0
A 03-8400	REPLACEMENT OF SPECIALIZED OPERATIONAL EQUIPMENT	PEEL	1,808	0	1,808	0
A 03-8420	PERSONAL EQUIPMENT FOR NEW POLICE STAFF	PEEL	141	0	0	141
Vehicles						
A 03-8100	VEHICLE REPLACEMENT	PEEL	4,100	0	4,100	0
A 03-8110	VEHICLES FOR NEW POLICE STAFF	PEEL	271	0	0	271
Airport						
A 03-8500	AIRPORT DIVISION	PEEL	864	864	0	0

2003 Financing Sources and Funding Status (\$000s)

2003 Funding Status:
Approved or Pending
(A/P)



<u>Project #</u>	<u>Project Name</u>	<u>Ward</u>	<u>2003</u>			
			<u>Total Expense</u>	<u>External Funding</u>	<u>Internal Funding</u>	<u>DCA</u>
VCOM Management Group						
A 03-8615	VCOM GENERATORS	PEEL	454	0	454	0
Communication Equipment						
A 03-8600	COMMUNICATION EQUIPMENT FOR NEW POLICE STAFF	PEEL	125	0	14	111
A 03-8605	TELECOMMUNICATIONS EQUIPMENT	PEEL	63	0	63	0
A 03-8630	VCOM SQUARE ONE RADIO COVERAGE	PEEL	250	0	250	0
A 03-8650	DATA RADIO INFRASTRUCTURE	PEEL	50	0	50	0
A 03-8690	CALL CHECKS REPLACEMENT	PEEL	151	0	151	0
A 03-8695	AUTOMATIC VEHICLE LOCATOR SYSTEM	PEEL	853	0	853	0
Computer System						
A 03-8200	AUTOMATED SYSTEMS IMPROVEMENT	PEEL	2,181	0	2,181	0
A 03-8231	ELECTRONIC DOCUMENT SYSTEM	PEEL	50	0	50	0
A 03-8232	ELECTRONIC RECORDS & INFORMATION MANAGEMENT SYSTEM	PEEL	982	0	982	0

2003 Financing Sources and Funding Status (\$000s)

2003 Funding Status:
Approved or Pending
(A/P)



<u>Project #</u>	<u>Project Name</u>	<u>Ward</u>	<u>2003</u>			
			<u>Total Expense</u>	<u>External Funding</u>	<u>Internal Funding</u>	<u>DCA</u>
A 03-8250	AUTOMATED FINGERPRINT INFORMATION SYSTEM	PEEL	1,913	0	1,913	0
A 03-8275	DERRY ROAD TELECOMMUNICATIONS INFRASTRUCTURE	PEEL	1,051	0	1,051	0
A 03-8280	CIMS ENHANCEMENTS/INTERFACES	PEEL	443	0	443	0
A 03-8285	SECURE ACCESS AND CONNECTIVITY	PEEL	383	0	383	0
Expand Street Crime Unit and establish Emergency Response Units						
A 03-8800	UNMET NEEDS		1,952	0	1,952	0
<i>Totals for Budget Year: 2003</i>			21,744	864	20,173	707

ONTARIO PROVINCIAL POLICE (O.P.P.)

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A. Business Plan

4. Business Plan Highlights

a) 2003

i) Existing Service Level Base

The present policing contract with the OPP was finalized in October 2000. Under the terms of this contract, the agreement ended in November of 2002 with the option to extend the contract providing the Hybrid Policing issue is addressed. The Hybrid Policing Model was approved with the passing of Bill 59 on June 29, 2001 resulting in an extension of the current contract for a further two years.

As part of the 2002 budget process, a Dictaphone civilian data entry system was put into operation. As a result of this initiative, which included the hiring of two staff, officers have been able to spend more time on the road answering calls for service. Even with this new reporting system, it was necessary to request assistance during the summer months from regional headquarters to supplement the number of officers responding to service calls.

ii) Unmet Needs/Issues/Priorities

- This budget includes funding for five new constables in 2003. The main driving factors for this staff increase are:
 - increase in the number of occurrences from 2000 to 2001 of 22 per cent
 - seventy-two additional kilometers of paved municipal roads, with plans to pave more in 2003
 - population in Caledon and neighboring areas has increased approximately 10 per cent from 1999 to 2001
- The Town of Caledon has approved a policing and facility plan in Mayfield West to accommodate a residential population of 15,000. The OPP are currently preparing a 20-year facility plan for Council review. In order to address existing pressures, an additional 2,500 square feet of space has been leased for the Bolton Community Police station.

iii) Strategic Directives (not applicable)

iv) Capital/Reserves

The 2003 capital plan includes funding for expansion and major maintenance of existing OPP facilities. The OPP Facilities Reserve funds the majority of these projects.

The 2004-2012 capital forecast includes the continued funding of facility maintenance. In addition, funding is slated for the development of a new community policing station in 2004, which will be funded solely from the OPP facilities reserve. A preliminary needs assessment calls for a new station in South West Caledon in the 2006 timeframe. A formal review in 2003 will firm up the appropriate location. A portion of the funding requirement for this station is from development charges; the balance being funded from the OPP Facilities Reserve.

Minor deferral of some or all of the projects contemplated from 2004-2012, namely the new policing station, may be required in order to ensure adequate reserve funding is available.

D. *2003 Capital Budget & Forecast to 2012 Reports*

Ten Year Capital Program Summary – Expenditure and Financing by Year

Program summary of total expenditure and financing sources by sub-program and year, for the 10-year capital plan.

Ten Year Combined Capital Program

Detailed listing of the program's projects by sub-program, for the 10-year capital plan, including a description of each project.

2003 Financing Sources and Funding Status

Project listing of total expenditures and financing sources for 2003 by sub-program, including funding status for each project, identified as "A" for Approved or "P" for Pending.

Ten Year Capital Program Summary - Expenditure and Financing by Year (\$000s)

<u>Expenditures</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>TOTAL</u>
OPP Facilities - New & Expansions	256	766	0	4,000	0	0	5,022
OPP Facilities - Major Repairs & Maintenance	150	150	150	150	150	750	1,500

Total Expenditures	406	916	150	4,150	150	750	6,522
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Proposed Financing

DCA	38	0	0	896	0	0	934
Internal	368	916	150	3,254	150	750	5,588

Total Financing	406	916	150	4,150	\$150	750	6,522
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Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
OPP Facilities - New & Expansions								
Projects dealing with new facilities, additions/ expansions for OPP detachment offices in Caledon.								
01-5620	OPP NEW FACILITY - BOLTON TO FUND AN ADDITIONAL POLICE FACILITY	0	0	0	4,000	0	0	4,000
01-5625	OPP FACILITY ADDITIONS - COMMUNITY STATION TO FUND A COMMUNITY POLICING STATION - MAYFIELD	0	766	0	0	0	0	766
03-5600	FACILITY EXPANSION FACILITY EXPANSION PLANNED FOR OPP.	256	0	0	0	0	0	256
10 Year Totals For: POLICE FACILITIES		256	766	0	4,000	0	0	5,022
OPP Facilities - Major Repairs & Maintenance								
Projects dealing with major maintenance and repairs for OPP detachment offices in Caledon.								
00-5605	MAJOR MAINTENANCE OF FACILITIES CONTINGENCY FOR THE MAINTENANCE AND REPAIR OF THE DETACHMENT OFFICE IN CALEDON EAST.	150	150	150	150	150	750	1,500
10 Year Totals For: POLICE GEN		150	150	150	150	150	750	1,500
Totals for 10 Year Capital Plan:		406	916	150	4,150	150	750	6,522

2003 Financing Sources and Funding Status (\$000s)

2003 Funding Status:

Approved or Pending

(A/P)



<u>Project #</u>	<u>Project Name</u>	<u>Ward</u>	<u>2003</u>			
			<u>Total Expense</u>	<u>Funding External</u>	<u>Funding Internal</u>	<u>DCA</u>
OPP Facilities - New & Expansions						
A 03-5600	FACILITY EXPANSION		256	0	218	38
OPP Facilities - Major Repairs & Maintenance						
A 00-5605	MAJOR MAINTENANCE OF FACILITIES	PEEL	150	0	150	0
Totals for Budget Year: 2003			406	0	368	38

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CONSERVATION AUTHORITIES

*CONSERVATION AUTHORITIES
2003 BUSINESS PLAN*

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A. *Business Plan*

4. **Business Plan Highlights**

a) **2003**

i) **Existing Service Level Base**

Provincial funding grants to conservation authorities have been drastically reduced in recent years resulting in reduced service levels and increased reliance on municipal funding commitments. The Region of Peel funding support to conservation authorities for general levy funded programs will increase by 13.1 per cent in 2003.

Conservation Halton

As a result of significant growth and development pressures, Conservation Halton is committed to promoting a balanced approach to development, land use and protection of water sources. The increase in Conservation Halton's budget is reflective of the cost of maintaining services in an ever-increasing inflationary and demanding environment. More important, however, are some of the new initiatives, which include Unmet Needs/Issues/Priorities:

- Preparation, implementation and monitoring of a Watershed Greenlands Strategy that will examine land acquisition, enhanced stewardship programs and conservation easements.
- Enhance and implement programs that manage surface water and protect wetlands, flood plains, valley lands and forests, programs that protect groundwater and programs that ensure the integrity of our flood control structures and flood warning systems.
- Enhance the communications program that promotes watershed health and safety.
- Develop enhanced human resources and information technology management programs.
- Implement the Bronte and Grindstone Creek Watershed Plans and the review of the Sixteen Mile Creek Watershed Plan. The objective of these plans is to provide for healthy creeks through measures such as erosion rehabilitation and riparian buffers.
- Re-examine educational opportunities and develop programs that contribute to the protection of Conservation Halton parks including the evaluation of recreational activities to minimize

negative environmental impact and the completion and implementation of conservation area master plans.

- Capital programs to be completed include legislated dam safety reviews and implementation of generic regulations, and major maintenance on several channels.

Credit Valley Conservation (CVC)

The Credit Valley Conservation 2003 budget includes the following new initiatives:

- Subwatershed 17 Study (Shaw's Creek) – Credit Valley Conservation has 20 subwatersheds. Studies have now been initiated in most of the Credit River subwatersheds.
- Initiating the Terra Cotta/Silver Creek Management Plan in 2003 which will establish a long-term plan for protection and sustainable public use of these lands. Funding for this initiative is expected from the Region of Halton.
- In 2002 the Credit Valley Conservation Foundation completed an ambitious strategic plan and will embark on a multi-faceted fundraising campaign in 2003. The Foundation focuses its activities on acquisition of conservation lands; development of trails and access points; and restoration of natural and human-influenced areas, and fish habitat.
- Ongoing projects include Flood Line Mapping, Regulation Line Mapping, Natural Heritage Mapping, Terrestrial Monitoring, Water Monitoring Program, Subwatershed Restoration Program, Water Quality Strategy, Water Budget (Availability Study), Water Management Strategy Update, Subwatershed Studies, Servicing and Settlement Master Plans Belfountain Head Pond Study, Belfountain Stone Work Restoration, and Conservation Areas capital development activities.

Toronto and Region Conservation Authority (TRCA)

The Toronto and Region Conservation Authority 2003 budget has incorporated financial allocations to achieve the following service level objectives:

Operating budget: flat-lined service level – The 2003 submission maintains 2002 service levels which should generally be adequate to meet client needs and expectations in the following areas: watershed strategies, development services, regulation administration, flood

warning and forecasting, resource science, education, public use and recreation.

Notwithstanding that service levels are similar; there are still cost pressures that must be addressed. The 2003 plan provides for the annualization of a two per cent wage increase, increased benefit costs for Ontario Municipal Employees Retirement System (OMERS) and medical plans, and general cost increases such as fuel and electricity. In addition, it is hoped that it will be possible to provide a small wage increase in order that the Toronto and Region Conservation Authority does not fall further behind in regards to parity with adjacent municipal partners and going rates in the overall job market.

Capital: In 2002, service level inadequacies were identified in areas such as infrastructure, Information Technology (IT), resource science information, groundwater studies, and stewardship of resources. The Region was supportive of many of these initiatives; discussions have been underway regarding additional services the Toronto and Region Conservation Authority will provide in 2003 particularly with respect to the groundwater issues identified by the Walkerton inquiry and the requirements related to the Oak Ridges Moraine legislation.

The 2003 capital plan includes the following:

Water Management Projects – The Toronto and Region Conservation Authority developed a list of services that, funded appropriately, could improve water quality, quantity, and management. The list includes hydrology studies, groundwater studies, watershed/subwatershed plans, flood control works, wetland studies and terrestrial natural heritage studies. For 2003, the Region will fund these items as well as enhanced source water protection initiatives.

Natural Heritage Restoration Project - Funding of \$400,000 has been approved for 2003. Projects commencing or continuing in 2003 are the Headwaters Naturalization, Snelgrove Forest Management, Brampton Channel Naturalization; Mississauga Valley lands Renaturalization, Palgrave/Caledon East/Bolton Riparian Plantings, and more.

Greenspace Land Acquisition – The Toronto and Region Conservation Authority continues to highlight the fact that there are

numerous parcels of environmentally sensitive areas, wetlands, water sources and forest areas in Caledon, Brampton, and Mississauga that would be advisable to bring into public ownership. Funding is not being requested for 2003 in recognition of the plan by Peel Region Council to establish a committee to review land securement in the Region.

Infrastructure - The Toronto and Region Conservation Authority has a considerable amount of infrastructure in need of maintenance and retrofitting. In 2003 \$47,000 has been approved for the retrofit of the Toronto and Region Conservation Authority head office, \$30,000 for maintenance at public use facilities, and \$250,000 for the second year of the campground enhancements at Albion Hills and Claireville Conservation Areas. These enhancements will generate additional revenues for Toronto and Region Conservation Authority and, potentially, for local Peel businesses. As a result of new legislation, a request has been approved to upgrade the water chlorination systems at Albion Hills and Glen Haffy. The cost to bring these systems up to present day safety standards is \$80,000. In order to address health and customer satisfaction concerns, an additional \$96,000 has been set aside to replace the vault toilets at Albion Hills, Indian Line, and Glen Haffy conservation areas.

ii) Unmet Needs/Issues/Priorities

Conservation Authority capital spending benefiting the entire Region totals \$3,944,000 for 2003. Of this amount, \$2,866,000 for watershed-related projects is included in the Region's Water Capital Budget and \$1,078,000 in the Conservation Authorities Capital Budget. The Conservation Authorities Capital Budget is funded by contributions to reserve within the current budget. Capital project details are provided in the Water and Conservation Capital Budget sections of the Business Plan document.

Conservation Halton

Conservation Halton's operational needs will increase significantly in 2003 as previously indicated in the ten year operating budget forecast. In addition to operating expenditure pressures, Conservation Halton has a number of unmet capital project requirements. Much of Conservation Halton's infrastructure will be in need of major maintenance and repairs over the next ten years. A number of initiatives, such as the implementation of watershed plans, cannot be completed without funding. It is critical to water source protection that these watershed plans are implemented.

Some of the operating and capital initiatives and priorities are:

- Complete the final year implementation of four year job evaluation salary adjustments required to maintain an integral pay equity position and pay-for-performance salary adjustments. The estimated impact of the job evaluation process and the pay-for-performance plan on the 2003 budget is approximately \$93,000.
- Additional staffing required to address human and IT resources management, and watershed communications.
- Enhancements to capital infrastructure required due to aging facilities, including legislated dam safety reviews and major maintenance to several channels.
- Included in the development and implementation of the Watershed Greenlands strategy will be measurements and insurances of an adequate water supply to support livable communities and businesses.

Credit Valley Conservation

The Credit Valley Conservation priority is the protection of source water quality and quantity in the watershed. Increasing population in the watershed also increases demands for water on the natural system. In order to ensure current levels of good quality surface and groundwater for residents in the watershed, increased resources are required.

A component of subwatershed studies is the identification of restoration and rehabilitation needs. As subwatershed studies are completed, increased resources will be required to implement these activities.

Land management is important to the protection of water. In 1996, funding for Credit Valley Conservation land management was drastically cut in order to adequately resource our water program. In 2002 land management efforts were increased with additional funding from member municipalities. However, there are still unmet needs that must be addressed to ensure Credit Valley Conservation lands are adequately protected and maintained. As the Greenlands Acquisition Strategy is completed, lands will be identified for protection. Funding will be required in the future to secure and maintain these lands.

Toronto and Region Conservation Authority

The rapid rate of urbanization in the Greater Toronto Area (GTA) continues to increase the demand for virtually all Toronto and Region Conservation Authority services. The objectives of the Living City Vision to foster healthy rivers and shorelines, regional biodiversity and greenspace, and to promote sustainable living through education are more urgent than ever as the population of the GTA grows dramatically. Toronto and Region Conservation Authority's challenge is to allocate the available resources strategically such that the most urgent needs are addressed sooner. In addition, staff retention remains an issue due to the difficulty in keeping pace with remuneration levels within the provincial and municipal sectors.

Infrastructure: While the base provides some level of support, much of Toronto and Region Conservation Authority's infrastructure was built decades ago and is in serious need of replacement and/or retrofitting. This includes the head office, the Kortright Centre, the conservation education field centres, the conservation areas, Black Creek Pioneer Village, and various other structures.

Greenspace Land Acquisition: as noted in section 4. a) Existing Service Level Base, the Toronto and Region Conservation Authority continues to highlight the need to establish a funding mechanism to secure strategic lands as they become available. Funding is not being requested for 2003 in recognition of Peel Region Council establishing a committee to review land securement in the Region.

Regional Water Management: as noted in section 4. a) Existing Service Level Base, considerable progress has been made on addressing the gaps in terms of ground water science and monitoring. The issues of source protection are now in the planning phase and implementation is on the horizon. It is vital to ensure that efforts proceed at a reasonable pace.

iii) Strategic Directives

Over the last number of years, the Region has undertaken initiatives to allocate costs related to Conservation Authorities in an appropriate manner. In recent years, significant portions of the Conservation Capital Program related to water quality have been transferred to the Utility Rate Supported Budget.

In concert with initiatives emanating from the Ontario Municipal CAO's Benchmarking Initiative and provincial legislation, \$1.4 million of the tax-supported Conservation Authority Program will be transferred to the Utility Rate Supported Program in 2003. During the year, Regional staff and conservation authority staff will review the extent to which this program should be recovered from utility rates in subsequent budget years.

Conservation Halton

Conservation Halton developed strategic directives as part of its strategic planning process undertaken during the last couple of years. The following strategic directions will aid in achieving the three goals previously identified as priorities for the organization:

Theme 1: To promote and improve the health and safety of the watershed.

- Formalize a Watershed Greenlands Strategy.
- Expand the watershed management program that values life, property and natural systems. Workplans include the enhancement and implementation of programs that manage and protect surface and ground water sources, and ensure the integrity of flood control structures and flood warning systems.
- Enhance the communications program that promotes watershed health and safety. This will be accomplished by continuing to seek input from watershed stakeholders and preparation of fact sheets.

Theme 2: To promote and provide sustainable educational and recreational activities.

- Continue to provide educational experiences that complement our mission statement. Workplans include the development of programs that contribute to the protection of parks and minimize environmental impacts.
- Continue to provide environmentally and financially sustainable recreation programs. Workplans include the completion of park master plans and evaluation of park business plans.

Theme 3: To provide effective and accountable governance and management.

- Maintain effective and accountable governance by the Board of Directors.

- Continue to provide excellence in human resource management
- Enhance financial stability.
- Continue to support the development of a successful foundation.

Credit Valley Conservation

Credit Valley Conservation's strategic plan includes the following corporate goals:

- To take a long-term view to ensure an environmentally healthy Credit River for future generations.
- To maintain a watershed scale perspective and consider the implications of Credit Valley Conservation actions, and the actions of others on the watershed as a whole.
- To recognize that sustainable communities require a balance between the environment and the economy and equity amongst communities in the watershed. Work to achieve consensus between competing interests, values and demands.
- To take a preventative, proactive approach to watershed management. Where there is uncertainty, risk or irreversibility we are cautious and err on the side of the environment.
- To make decisions and take action based on our knowledge, skills and experience. We work to continuously improve our understanding of the watershed.
- To implement watershed management by providing services to many clients. Our success in achieving this goal depends on the quality of services we provide. We will meet the needs and expectations of our clients.
- To recognize that responsibility for the well-being of the watershed is shared by everyone. Our goal can only be achieved through successful partnerships with agencies, groups and individuals that share our commitment.
- To pursue reasonable, practical approaches to complex problems. We foster innovation and creativity in our staff, our partners and our clients. We believe in continuous learning and are always seeking out innovative approaches to cost-effective watershed management.

Toronto and Region Conservation Authority

Infrastructure - Much of the Toronto and Region Conservation Authority's infrastructure was built decades ago and is in serious need of replacement and/or retrofitting. The long-term goal is to

C O N S E R V A T I O N A U T H O R I T I E S
2 0 0 3 B U S I N E S S P L A N

bring it back to a reasonable level of repair and keep it there. Additional facilities are being contemplated where the need exists and where revenue opportunities justify the investment.

Natural Heritage Restoration Project - The long-term goal is to address the negative impacts on land and water habitats as a result of intense urbanization in the GTA.

Water Quality, Quantity and Management Projects - The long-term goal is to address the negative impacts on surface and groundwater quality resulting from intense urbanization in the GTA. A project report has been prepared by the Toronto and Region Conservation Authority and submitted to the Public Works department.

Greenspace Land Acquisition - The long-term goal is the protection of environmentally sensitive lands by bringing important parcels into public ownership.

iv) Capital/Reserves

Capital projects for the conservation authorities are generally funded from either the Water program or the conservation authorities capital reserve rather than from the Conservation General Levy. The 2003 Conservation (non-water related) capital projects, amounting to \$1,078,000, are divided as follows:

- Credit Valley Conservation - \$495,000
- Toronto and Region Conservation Authority - \$583,000

For further details on the individual Conservation capital projects, refer to the 2003 Conservation Capital Budget Plan in section D. For details on the Water capital projects, refer to the 2003 Water Capital Budget Plan in section D.

D. *2003 Capital Budget & Forecast to 2012 Reports*

Ten Year Capital Program Summary – Expenditure and Financing by Year
Program summary of total expenditure and financing sources by sub-program and year, for the 10-year capital plan.

Ten Year Combined Capital Program

Detailed listing of the program's projects by sub-program, for the 10-year capital plan, including a description of each project.

2003 Financing Sources and Funding Status

Project listing of total expenditures and financing sources for 2003 by sub-program, including funding status for each project, identified as "A" for Approved or "P" for Pending.

Ten Year Capital Program Summary - Expenditure and Financing by Year (\$000s)

<u><i>Expenditures</i></u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u><i>TOTAL</i></u>
Conservation Authorities	1,078	378	397	416	430	2,102	4,801

<i>Total Expenditures</i>	1,078	378	397	416	430	2,102	4,801
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Proposed Financing

Internal	1,078	378	397	416	430	2,102	4,801
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<i>Total Financing</i>	1,078	378	397	416	\$430	2,102	4,801
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Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
Conservation Authorities								
Projects related to the conservation areas located within regional boundaries. The conservation areas are: Credit Valley Conservation, Conservation Halton, and Toronto and Region Conservation Authority.								
02-3102	C.V.C. RATTRAY MARSH RESTORATION TO REPAIR AND MAINTAIN THE BOARDWALK, ENHANCE ENTRANCE POINTS, HAZARD TREE REMOVAL, ETC. IN RATTRAY MARSH.	50	55	58	61	65	98	387
02-3103	C.V.C. CAPITAL DEVELOPMENT PROJECTS INCLUDE SIGNAGE OF CONSERVATION LANDS, INTERPRETIVE PANEL INSTALLATION, FENCING OF CONSERVATION LANDS, ETC.	145	154	163	173	183	1,094	1,912
02-3301	T.R.C.A. MAJOR FACILITIES RETROFIT COMPREHENSIVE RETROFIT OF THE TRCA HEAD OFFICE. PROVISION FOR A NEW ROOF, HVAC SYSTEM OVERHAUL, NEW WINDOWS, WASHROOM REPAIRS, EXTERIOR WALLS, IMPROVE EXISTING OFFICE SPACE AND A 2,000 SQ. FT. OFFICE SPACE ADDITION. IN FUTURE YEARS, OTHER TRCA FACILITIES WILL BE UPGRADED.	47	49	52	55	55	275	533
02-3302	T.R.C.A. PUBLIC USE INFRASTRUCTURE MODEST INFRASTRUCTURE IMPROVEMENTS AND MAJOR MAINTENANCE AT VARIOUS PUBLIC USE FACILITIES INCLUDING KORTRIGHT CENTE, BLACK CREEK PIONEER VILLAGE AND EDUCATION FIELD CENTRES.	30	33	33	33	33	165	327

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
02-3303	T.R.C.A. ALBION HILLS AND INDIAN LINE INFRASTRUCTURE UPGRADE EXISTING FACILITIES AND ADD NEW AMENITIES TO ALBION HILLS AND INDIAN LINE CAMPGROUNDS. SIMILAR PAST IMPROVEMENTS HAVE HAD A SIGNIFICANT IMPACT ON REVENUES.	250	0	0	0	0	0	250
03-3101	C.V.C. BELFOUNTAIN STONE WORK MAJOR STONE WORK REPAIRS IN BELFOUNTAIN CONSERVATION AREA IN CONJUNCTION WITH THE BELFOUNTAIN HEAD POND STUDY. WORK TO BE COMPLETED IN 2003.	300	0	0	0	0	0	300
03-3304	T.R.C.A. CHLORINATION SYSTEM ALBION HILLS AND GLEN HAFFY TO COMPLY WITH ONTARIO REGULATIONS UNDER THE ONTARIO WATER RESOURCES ACT FOR DRINKING WATER PROTECTION, SYSTEMS MUST BE UPGRADED.	80	0	0	0	0	0	80
03-3305	T.R.C.A. WASHROOM UPGRADES THE PIT TOILETS WILL BE REPLACED WITH VAULT TOILETS COMPLETE WITH RUNNING WATER AND SINKS TO ADDRESS ENVIRONMENTAL AND HEALTH ISSUES.	96	0	0	0	0	0	96
03-3306	T.R.C.A. CONSERVATION LAND PLANNING MANAGEMENT DEVELOPMENT PLAN FOR CONSERVATION LANDS SUCH AS ALBION HILLS, GLEN HAFFY, BOLTON RESOURCE MANAGEMENT TRACT AND HEART LAKE CONSERVATION AREA.	50	50	50	50	50	250	500

Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
03-3307	T.R.C.A. DATA MANAGEMENT INFORMATION TECHNOLOGY UPGRADE TO ALLOW FOR EFFECTIVE COLLECTION, MANAGEMENT, ANALYSIS AND REPORTING OF ENVIRONMENTAL INFORMATION.	30	37	41	44	44	220	416
10 Year Totals For: CONSERVAUTH		1,078	378	397	416	430	2,102	4,801
Totals for 10 Year Capital Plan:		1,078	378	397	416	430	2,102	4,801

2003 Financing Sources and Funding Status (\$000s)
2003 Funding Status:
Approved or Pending
(A/P)


<u>Project #</u>	<u>Project Name</u>	<u>Ward</u>	<i>2003</i>			
			<i>Total Expense</i>	<i>External Funding</i>	<i>Internal Funding</i>	<i>DCA</i>
Conservation Authorities						
A 02-3102	C.V.C. RATTRAY MARSH RESTORATION		50	0	50	0
A 02-3103	C.V.C. CAPITAL DEVELOPMENT		145	0	145	0
A 02-3301	T.R.C.A. MAJOR FACILITIES RETROFIT		47	0	47	0
A 02-3302	T.R.C.A. PUBLIC USE INFRASTRUCTURE		30	0	30	0
A 02-3303	T.R.C.A. ALBION HILLS AND INDIAN LINE INFRASTRUCTURE		250	0	250	0
A 03-3101	C.V.C. BELFOUNTAIN STONE WORK		300	0	300	0
A 03-3304	T.R.C.A. CHLORINATION SYSTEM ALBION HILLS AND GLEN HAFFY		80	0	80	0
A 03-3305	T.R.C.A. WASHROOM UPGRADES		96	0	96	0
A 03-3306	T.R.C.A. CONSERVATION LAND PLANNING		50	0	50	0
A 03-3307	T.R.C.A. DATA MANAGEMENT		30	0	30	0
<i>Totals for Budget Year: 2003</i>			1,078	0	1,078	0

GO TRANSIT

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A. Business Plan

3. Business Plan Highlights

a) 2003

i) Existing Service Level Base

The Ontario Government announced on September 27, 2001, that the province was taking back responsibility for GO Transit from the Greater Toronto Area (GTA) municipalities and the City of Hamilton. This was part of a 10-year, \$9 billion transit funding plan that would be funded equally by the three levels of government; federal, provincial and municipal.

The “uploading” of GO Transit to the province resulted in the removal (from municipalities) of the annual GO Transit levy (\$107.6 million in 2001), for inter-regional transit capital costs. As a result, Council approved that for 2002, the amount raised for the annual GO Transit levy (\$16.5 million) be transferred to the area municipalities in the proportion paid by each in the tax levy. Council further directed that for 2003 and subsequent years, the same amount be removed from the Region’s Current Budget and that the area municipalities levy these funds directly from taxpayers. Consequently, in 2002, the Region of Peel continued to levy an amount of \$4.4 million to fund the Region’s share of the GO Transit 10-year growth/enhancement capital plan and has made a one-time re-investment in local transit systems within the Region of Peel with the funds otherwise collected for the former GO Transit annual levy.

As part of the province taking back control of GO Transit, it terminated the Greater Toronto Services Board (GTSB), which was responsible for operating GO Transit and co-coordinating transportation planning in the GTA. The province is yet to create a new operating authority to co-ordinate transit services across the regions. The issues of transit and gridlock in the GTA and beyond are currently being examined by the provincially appointed Central Ontario Smart Growth Panel which is expected to make its final recommendations this fall.

When preparing the preliminary 2003 business plan, final details pertaining to the GO Transit 2003-2012 growth/enhancement capital plan were not available (draft capital available only). In addition, the federal government’s financial commitment to the provincial plan is

yet to be confirmed. The Region of Peel GO Transit capital contribution for 2003, totaling \$4.8 million, will be funded at \$2.9 million from internal financing and an estimated \$1.9 million from development charges.

The 2003 GO Transit capital contribution to reserves is reduced to \$2.0 million from \$4.3 million in 2002. The level of current reserves, along with existing reserve balances and forecasted development charges, is deemed to be adequate to sustain Peel's share of the 10-year growth/enhancement capital growth plan for the next several years.

ii) Unmet Needs/Issues/Priorities

- Prior to provincial realignment of GO Transit funding responsibilities, the Regions of Peel, Durham, York and Halton and the Cities of Toronto and Hamilton developed a 10-year capital program to meet the growth needs of the GTA. The results of the joint review were summarized in a document entitled *2001 Development Charge Background Study for the GO Transit Service* (2001 Background Study), dated June 21, 2001. The program called for a total of \$1 billion in spending over the 2001 to 2010 period. The fundamental premise underlying the 10-year capital program was that funding would be shared equally on a one-third basis by federal, provincial and municipal levels of government.

The Background Study was used by the GTA Regions to adopt development charge by-laws to assist in funding their share. The municipal sector costs are to be cost-shared on the following basis:

Toronto	44.6%
Hamilton	2.8%
Durham	11.3%
Halton	11.0%
Peel	16.5%
York	13.8%

- The Region of Peel approved its GO Transit development charge effective October 4, 2001 to December 31, 2003. It is estimated that development charges will generate approximately \$21.5 million towards Peel's share of the municipal one-third share of the

GO Transit \$1 billion 10-year capital expansion program. The other regional government funding partners approved their respective GO Transit development charges by the end of 2001. The Cities of Toronto and Hamilton did not impose development charges.

- The province announced its commitment to the first three years of the GO Transit 10-year capital plan as part of the transfer of GO Transit. Given uncertainties with federal commitments, all development charge by-laws were limited to December 31, 2003.
- The 2003 workplan incorporates the necessity to review the *GO Transit Development Charges By-law*. Preliminary discussions with the development community indicate a potential agreement to extend the term of the existing by-law for a further two-year period, from the end of 2003 to the end of 2005. Specific initiatives will be undertaken once the GO Transit Board releases the 2003-2012 GO Transit Capital Budget.
- The original 2002 GO Transit Budget, incorporated within the 2001 Background Study, reflected \$93.9 million of planned spending, funded one-third each by the federal, provincial and municipal sectors. Subsequently, GO Transit adjusted its 2002 plan downwards to \$55 million for the 2002/2003 fiscal period, primarily as a result of uncertainty regarding federal participation. It was discussed that should the federal government not participate, that GO Transit would use its reserves to fund the \$18.3 million share that was attributable to the federal government. The \$18.3 million of municipal funding was allocated as follows:

Toronto	\$8.2 million
Hamilton	\$0.5 million
Durham	\$2.1 million
Halton	\$2.0 million
Peel	\$3.0 million
York	\$2.5 million

- Recently, GO Transit further reduced (\$18.3 million federal share and \$8.2 million Toronto share) the \$55 million 2002/2003 capital plan by approximately 50 per cent to \$28.5 million, in order to recognize continuing uncertainties regarding participation by Toronto and the federal government's commitment.

- The federal government announced, in its 2002 budget, a commitment to a \$2 billion infrastructure fund for large-scale infrastructure projects including urban transportation. Specific details are not yet known. The federal government is awaiting the recommendations of the Prime Minister's Caucus Task Force on Urban Issues expected this fall, which may identify details about how the federal government may participate on a long-term basis in funding municipal infrastructure.

iii) Strategic Directives

In light of the provincial announcement on transit funding, Peel must work actively to:

- Obtain federal support in the funding of the long-term capital plan in order to ensure that the GTA's economy continues to be a strong and viable component of a healthy provincial and national economy
- Develop a Peel consensus of the specific priorities for capital projects which will meet Council's service needs and present them to the yet to be created transportation co-coordinating body that will replace the former GTSB, for inclusion in the GO Transit long-term capital plan.

iv) Capital/Reserves

The overall 10-year growth/enhancement capital plan is approximately \$1.0 billion of works. The province has yet to provide complete details regarding the funding of the GO Transit 10-year plan; however, the province has announced its commitment to the first three years of the 10-year growth/enhancement capital plan.

b) 2004 – 2005

i) Existing Service Level Base

As noted above, the 10-year growth/enhancement capital plan is based on two-thirds federal/provincial subsidy. If the federal government's funding contribution is not confirmed in 2003, the future capital forecast must be revisited by the new operating authority that will be responsible for co-coordinating services and the new GO Transit Board to ensure long-term fiscal sustainability.

ii) Capital/Reserves

Monitor the progress of the 10-year growth/enhancement capital program and identify modifications to the program, if necessary, to ensure GO Transit expansion proceeds at a pace that meets system needs.

c) 2006 – 2012

i) Existing Service Level Base

The province announced its commitment to the first three years of the GO Transit 10-year capital plan to address ongoing ridership and growth pressures. If the provincial level of support beyond 2004 is reduced, the future capital forecast must be revisited by the new operating authority that will be responsible for co-coordinating services and the new GO Transit Board to ensure long-term fiscal sustainability.

ii) Capital/Reserves

Monitor the progress of the 10-year growth/enhancement capital program and identify modifications to the program, if necessary, to ensure GO Transit expansion proceeds at a pace that meets system needs.

D. *2003 Capital Budget & Forecast to 2012 Reports*

Ten Year Capital Program Summary – Expenditure and Financing by Year

Program summary of total expenditure and financing sources by sub-program and year, for the 10-year capital plan.

Ten Year Combined Capital Program

Detailed listing of the program's projects by sub-program, for the 10-year capital plan, including a description of each project.

2003 Financing Sources and Funding Status

Project listing of total expenditures and financing sources for 2003 by sub-program, including funding status for each project, identified as "A" for Approved or "P" for Pending.

Ten Year Capital Program Summary - Expenditure and Financing by Year (\$000s)

<u>Expenditures</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>TOTAL</u>
GO Transit Capital Requirements	4,800	7,300	6,900	8,400	8,500	24,500	60,400

Total Expenditures	4,800	7,300	6,900	8,400	8,500	24,500	60,400
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Proposed Financing

DCA	1,920	2,920	2,760	3,360	3,400	9,800	24,160
Internal	2,880	4,380	4,140	5,040	5,100	14,700	36,240

Total Financing	4,800	7,300	6,900	8,400	\$8,500	24,500	60,400
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Ten Year Combined Capital Program (\$000s)

<u>Sub Type</u>	<u>Description</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Yrs 6-10</u>	<u>Gross</u>
GO Transit Capital Requirements								
Capital budget requirements, over the ten year forecast period, regarding projects for Peel's share of GO Transit non-growth capital projects.								
00-5900	GO TRANSIT - UNALLOCATED CAPITAL CONTINGENCY FOR NON-GROWTH RELATED CAPITAL PROJECTS.	4,800	7,300	6,900	8,400	8,500	24,500	60,400
10 Year Totals For: GO TRANSIT		4,800	7,300	6,900	8,400	8,500	24,500	60,400
Totals for 10 Year Capital Plan:		4,800	7,300	6,900	8,400	8,500	24,500	60,400

2003 Financing Sources and Funding Status (\$000s)

2003 Funding Status:
Approved or Pending
(A/P)



<u>Project #</u>	<u>Project Name</u>	<u>Ward</u>	<u>2003</u>			
			<u>Total Expense</u>	<u>External Funding</u>	<u>Internal Funding</u>	<u>DCA</u>
GO Transit Capital Requirements						
A 00-5900	GO TRANSIT - UNALLOCATED CAPITAL	PEEL	4,800	0	2,880	1,920
<i>Totals for Budget Year: 2003</i>			4,800	0	2,880	1,920